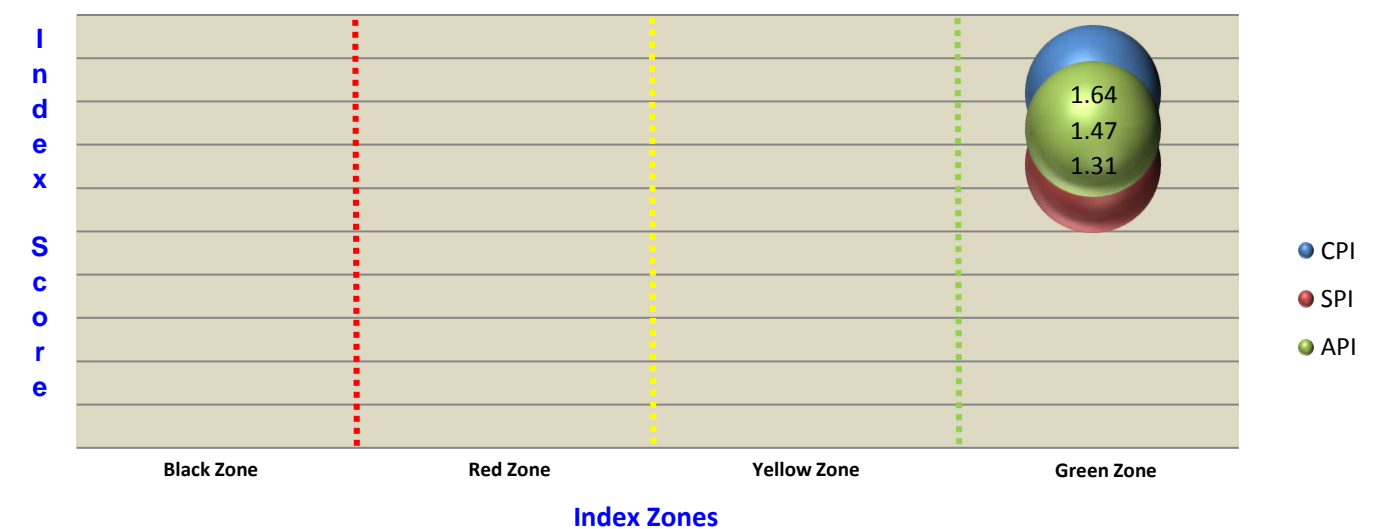
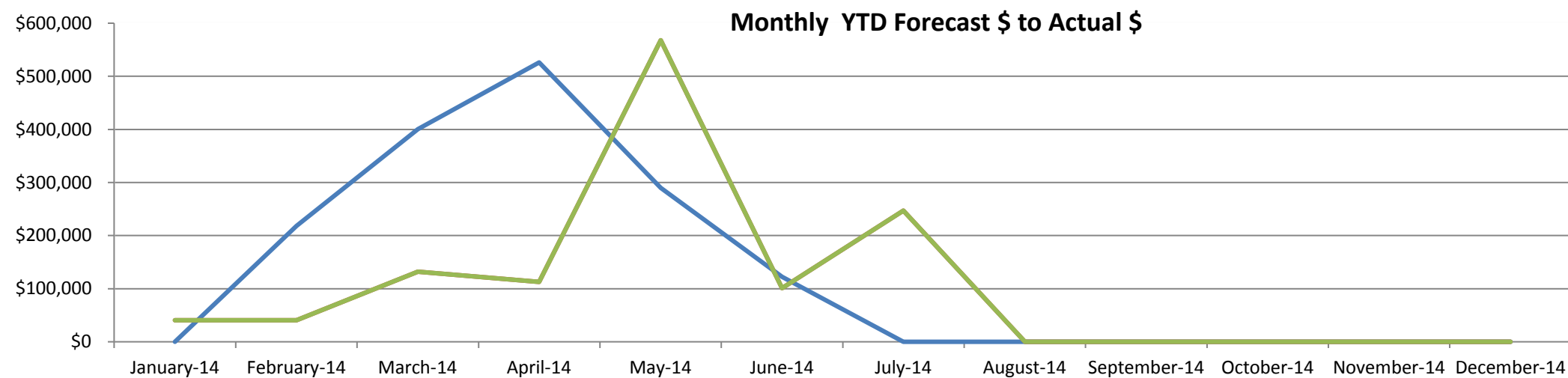


Budget Year:	2014	9/29/2011	Must Finish Date	Current Must Finish Date:	7/15/2013	Rebase Needed	Project Duration (Wks):	67	Duration Bal:	7	Executive Summary			
Today:	9/8/2014	5/31/2014	In Service Date	Current Planned Finish Date:	10/24/2014	No	Planned Duration (Wks):	65	Duration Bal:	5				
Budget Starting Month:	January-14		Construction Complete	Planned Completion Status (%):	10/10/2014	Must Finish Float (Wks)	Planned Duration Used %:	93%	Duration Bal:	7%				
Reporting Month:	Jul		Cost Status	Potential New End Date:	92%		Remaining Planned % Bal:	8%	Float %:	1%				
Expenditure:	Capital	On Budget		Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6				
FPN & Project:	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Updated		Comments/Notes			
Project Phase:	Active	Risk Ranking:	1	Risk:	Unlikely	Wil Hoover		Ron Walter		09/08/14				
Delay Tracking:		Start Date:		End Date:		Duration (Wks):		Tracking Status:						
Planned Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %						
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%						
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Variance %		Exceed (Y/N)		Comments/Notes		
N/A		\$9,469,026		\$9,214,121		\$254,905		3%		N				
Approved ANNUAL Budget:		\$2,209,384		CO#5		Budget \$ to PO \$ Bal:		\$3,181,699	66%	PO's Within Budget				
Expected current year-end ANNUAL spend min and max:				Total PO Commitment \$:		\$6,287,327	Invoiced PO \$:	\$3,703,784	PO Variance \$:	\$2,583,543				
Minimum		\$2,000,000		Maximum		\$2,200,000		44%						
Approved PROJECT Budget:		\$9,469,026		For PTD projects only (this section not applicable YTD projects)										
Minimum		\$9,469,026		Maximum		\$9,469,026								
Project Forecast \$ to Actual \$														
Monthly YTD Forecast \$ to Actual \$		Total	January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14
Monthly YTD Forecast \$:		\$1,557,032	\$0	\$218,498	\$400,454	\$525,969	\$289,715	\$122,395	\$0	\$0	\$0	\$0	\$0	\$0
Monthly YTD Actual \$:		\$1,242,215	\$40,776	\$40,781	\$132,185	\$112,603	\$567,645	\$101,177	\$247,048	\$0	\$0	\$0	\$0	\$0
Monthly YTD Variance \$:		\$314,816	(\$40,776)	\$177,717	\$268,269	\$413,366	(\$277,930)	\$21,218	(\$247,048)	\$0	\$0	\$0	\$0	\$0
Monthly Variance % (Cost Impact in Activity >20%):		0%	81%	67%	79%	-96%	17%	0%	0%	0%	0%	0%	0%	0%
YTD Forecast \$ by Month:		\$0	\$218,498	\$618,953	\$1,144,922	\$1,434,637	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032
YTD Actual \$ by Month:		\$40,776	\$81,557	\$213,743	\$326,346	\$893,990	\$995,167	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215
Adjusted Annual Forecast \$ by Month:		\$1,242,215	\$40,776	\$40,781	\$132,185	\$112,603	\$567,645	\$101,177	\$247,048	\$0	\$0	\$0	\$0	\$0
Project Closeout Phase:		Part 1	12/13/2014	Part 2	1/12/2015	Form A - Checklist Complete:		Form B - Review Complete:		# Open Issues:		0		



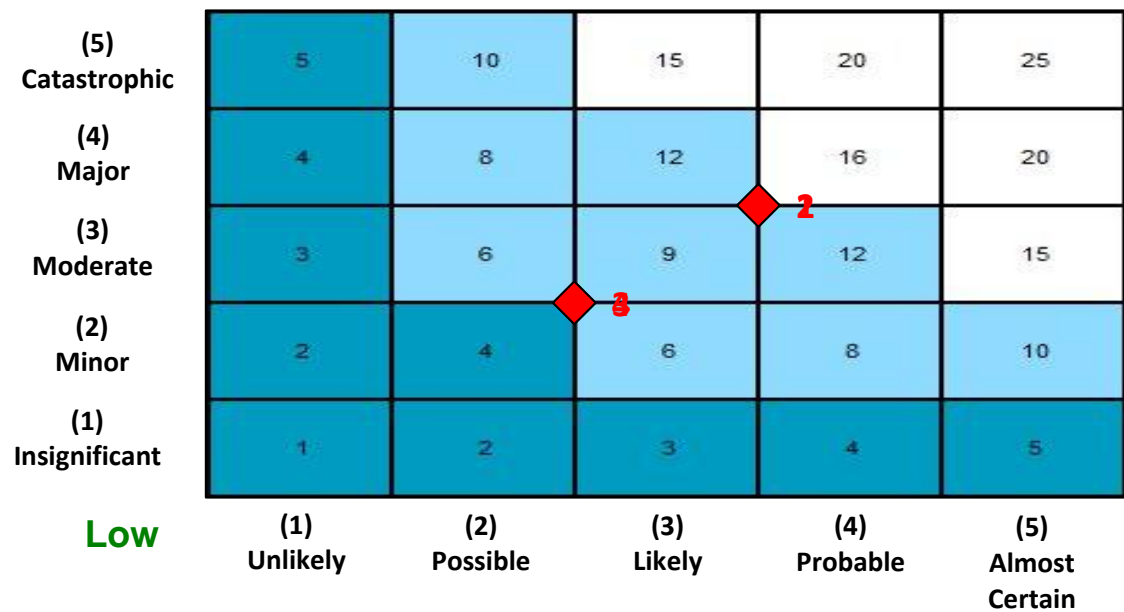
Refer to #F8 Crystal Report for Index Report details

Budget Year:	2014	9/29/2011	Must Finish Date	Current Must Finish Date:	7/15/2013	Rebase Needed	Project Duration (Wks):	67	Duration Bal:	7	Executive Summary			
Today:	9/8/2014	5/31/2014	In Service Date	Current Planned Finish Date:	10/24/2014	No	Planned Duration (Wks):	65	Duration Bal:	5				
Budget Starting Month:	January-14		Construction Complete	Planned Completion Status (%):	10/10/2014	Must Finish Float (Wks)	Planned Duration Used %:	93%	Duration Bal:	7%				
Reporting Month:	Jul		Cost Status	Potential New End Date:	92%		Remaining Planned % Bal:	8%	Float %:	1%				
Expenditure:	Capital	On Budget		Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6				
FPN & Project:	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Updated					
Project Phase:	Active	Risk Ranking:	1	Risk:	Unlikely	Wil Hoover		Ron Walter		09/08/14				
Delay Tracking:		Start Date:		End Date:		Duration (Wks):		Tracking Status:						
Planned Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %							
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%							
Monthly Cost Variances														
Cost Element	YTD Cost Element Variance		January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14
10 - Labor	(\$57,684)		(\$1,792)	(\$8,461)	(\$23,733)	(\$27,350)	(\$28,378)	(\$38,529)	(\$57,684)	\$0	\$0	\$0	\$0	\$0
11 - Overtime	\$183,319		(\$554)	\$32,134	\$66,349	\$129,770	\$164,411	\$192,714	\$183,319	\$0	\$0	\$0	\$0	\$0
22 - Material procured by others	(\$433,316)		\$0	\$0	(\$42,036)	(\$42,036)	(\$362,976)	(\$369,310)	(\$433,316)	\$0	\$0	\$0	\$0	\$0
20 & 23 - Material	(\$59,416)		(\$3,453)	(\$4,562)	(\$6,339)	(\$9,434)	(\$33,205)	(\$49,813)	(\$59,416)	\$0	\$0	\$0	\$0	\$0
57 - Outside Engineering Services	(\$236,128)		(\$2,778)	(\$2,740)	(\$18,795)	(\$81,138)	(\$204,751)	(\$226,676)	(\$236,128)	\$0	\$0	\$0	\$0	\$0
58 - Consulting Services (Program Costs)	\$190,677		(\$19,541)	\$13,763	\$49,090	\$94,458	\$140,603	\$190,677	\$190,677	\$0	\$0	\$0	\$0	\$0
59 - Outside Services	\$569,634		(\$8,331)	\$74,069	\$306,968	\$579,532	\$662,295	\$644,352	\$569,634	\$0	\$0	\$0	\$0	\$0
- Retention & Salvage	(\$9,982)		\$0	\$0	\$0	\$0	(\$5,011)	(\$5,011)	(\$9,982)	\$0	\$0	\$0	\$0	\$0
Monthly YTD Total:	\$147,103		(\$36,448)	\$104,203	\$331,504	\$643,802	\$332,988	\$338,404	\$147,103	\$0	\$0	\$0	\$0	\$0
Monthly Variance Report Status														
Variance Report Complete:	Yes	Yes	Yes	Yes	No	No	No	No	No	No	No	No	No	No
Date Completed:	2/10/2014	3/7/2014	4/9/2014	5/8/2014	6/11/2014	7/9/2014	8/8/2014							
Project Changes Reported:	Yes	No	No	No	No	No	No	No	No	No	No	No	No	No
Budget Changes Reported:	Yes	Yes	Yes	Yes	No	No	No	No	No	No	No	No	No	No

PROJECT IMPACT

Risk Status Chart

High



LIKELIHOOD

Risk Score Legend
 Low = 0 to 5
 Medium = 6 to 14
 High = Greater than 14

Note: Risk Chart reflects All Risk based on filtering.

Risk Register Status - Top 20 Risk

Risk #	Risk Title	Risk Impact	Risk Score	Priority	Risk Strategy	Implemented	Mitigation Cost	Status
1	Engineering Delays	Schedule Impact	9	Medium	Reduction	Yes		Closed
2	UCS Material Delay	Schedule Impact	9	Medium	Reduction	Yes		Open
3	50 MVA Condition	Schedule Impact	4	Low	Acceptance	Yes		Open
4	Contractor Delay	Schedule Impact	4	Low	Acceptance	Yes		Open
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

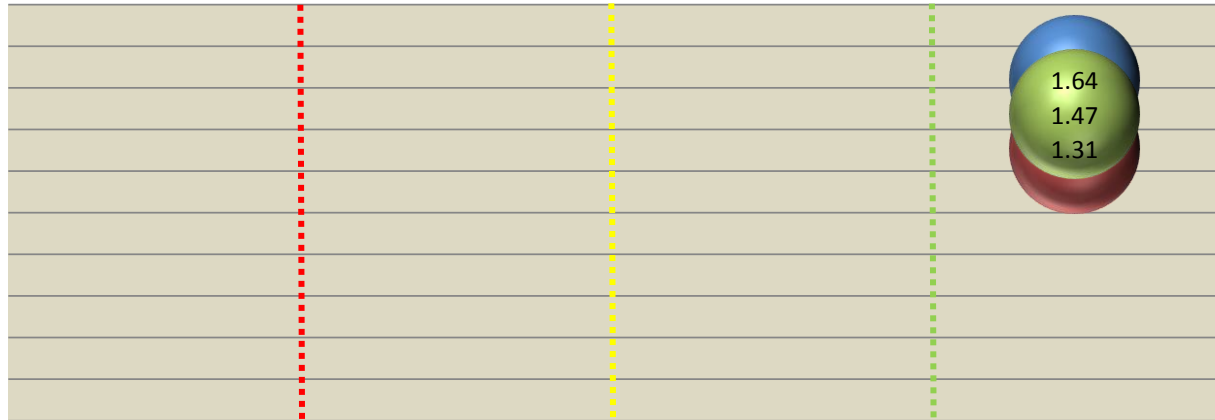
Note: Go to Risk Register to review all Risk.

Project Performance Index Report

FPN & Project Title: 08-0014 Dist/SubT: Carson SS Inst 2nd Tfmr

Budget at Completion (BAC)	\$2,209,384	Estimate to Completion (ETC) = EAC-AC	\$108,019
Earned Value (EV) = BAC*%	\$2,032,633	Estimate at Completion (EAC) = BAC/CPI	\$1,350,234
Actual Cost to Date (AC)	\$1,242,215	Cost Variance (CV) = EV-AC	\$790,418
Planned Value (PV)	\$1,557,032	Schedule Variance (SV) = EV-PV	\$475,602
Planned % Complete	92%	Cost Performance Index (CPI) = EV/AC	1.64
		Schedule Performance Index (SPI) = EV/PV	1.31
		Status API = (CPI + SPI)/2	1.47

Index Score



- CPI
- SPI
- API

Black Zone

Red Zone

Yellow Zone

Green Zone

Index Zones

Zones: Green = On track, Yellow = Slightly behind schedule or over budget, Red = Immediate action, Black = Cancel or Restore

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

December-13

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Date	
F10 Capital Preliminary Close						Project Status:	
Approved Business Case Level	Approved Limit \$		Actual \$		Variance \$	Exceed (Y/N)	
	\$9,469,026		\$7,971,906		\$1,497,120	N	
Approved ANNUAL Budget:	\$3,250,494	Change # :		Approval Date:			
Enter expected current year-end ANNUAL spend min and max on next row:							
Minimum:	\$1,000,000	Maximum:		\$1,200,000			
Approved PROJECT Budget:	\$8,207,000	For PTD projects only (this section not applicable YTD projects)					
Enter expected PROJECT min and max on next row:							
Minimum:	\$9,469,026	Maximum:		\$9,469,026			
Comments: (Brief explanation)							

January-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor		Project Manager	Date
Cost Impact:	Yes	Review for a Budget Adjustment?			Wil Hoover		Ron Walter	2/10/2014	
F10 Capital Preliminary Close	NO	\$0	➔	Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:	Active
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)		
Gate 3	\$9,469,026		\$7,971,906	\$40,776	\$8,012,682	\$1,456,344	N		
Approved ANNUAL Budget:	\$1,557,032	Business Case		Change # :	4	Approval Date:		3/6/2013	
Minimum:	\$2,200,000	Budget Change		Maximum:		\$2,500,000			
Previous Month Variance \$:	-\$1,693,462	Reduced		Min & Max Variance \$:		\$1,200,000	\$1,300,000		
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026	Budget Change		Maximum:		\$9,469,026			
Previous Month Variance \$:	\$1,262,026	Increased		Min & Max Variance \$:		\$0	\$0		
Comments: (Brief explanation)									

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

February-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor			Project Manager	Date
Cost Impact:	Yes	Review for a Budget Adjustment?			Wil Hoover			Ron Walter	3/7/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment	Adjustment %:	0%	Project Status:	Active	
Approved Business Case Level	Approved Limit \$			Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)	
N/A	\$9,469,026			\$8,012,682	\$40,781	\$8,053,463	\$1,415,563	N	
Approved ANNUAL Budget:	\$1,557,032			Business Case	Change # :		Approval Date:		
Minimum:	\$2,200,000			Budget Change	Maximum:		\$2,500,000		
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:		\$0	\$0	
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026			Budget Change	Maximum:		\$9,469,026		
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:		\$0	\$0	
Comments: (Brief explanation)									

March-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor			Project Manager	Date
Cost Impact:	Yes	Review for a Budget Adjustment?			Wil Hoover			Ron Walter	4/9/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment	Adjustment %:	0%	Project Status:	Active	
Approved Business Case Level	Approved Limit \$			Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)	
N/A	\$9,469,026			\$8,053,463	\$132,185	\$8,185,649	\$1,283,377	N	
Approved ANNUAL Budget:	\$1,557,032			Business Case	Change # :		Approval Date:		
Minimum:	\$2,200,000			Budget Change	Maximum:		\$2,500,000		
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:		\$0	\$0	
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026			Budget Change	Maximum:		\$9,469,026		
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:		\$0	\$0	
Comments: (Brief explanation)									

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

April-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor			Project Manager	Date
Cost Impact:	Yes	Review for a Budget Adjustment?			Wil Hoover			Ron Walter	5/8/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment	Adjustment %:	0%	Project Status:	Active	
Approved Business Case Level	Approved Limit \$			Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)	
N/A	\$9,469,026			\$8,185,649	\$112,603	\$8,298,252	\$1,170,774	N	
Approved ANNUAL Budget:	\$2,209,384			Business Case	Change # :	CO#5	Approval Date:	4/7/2014	
Minimum:	\$2,200,000			Budget Change	Maximum:			\$2,500,000	
Previous Month Variance \$:	\$652,352			Increased	Min & Max Variance \$:			\$0	
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026			Budget Change	Maximum:			\$9,469,026	
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:			\$0	
Comments: (Brief explanation)									

May-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor			Project Manager	Date
Cost Impact:	No				Wil Hoover			Ron Walter	6/11/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment	Adjustment %:	0%	Project Status:	Active	
Approved Business Case Level	Approved Limit \$			Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)	
N/A	\$9,469,026			\$8,298,252	\$567,645	\$8,865,896	\$603,130	N	
Approved ANNUAL Budget:	\$2,209,384			Business Case	Change # :		Approval Date:		
Minimum:	\$2,200,000			Budget Change	Maximum:			\$2,500,000	
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:			\$0	
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026			Budget Change	Maximum:			\$9,469,026	
Previous Month Variance \$:	\$0			NO	Min & Max Variance \$:			\$0	
Comments: (Brief explanation)									

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

June-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date	
Cost Impact:	No					No	Wil Hoover			Ron Walter	7/9/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		Active	
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)				
N/A	\$9,469,026		\$8,865,896	\$101,177	\$8,967,073	\$501,953	N				
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :		Approval Date:						
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000						
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		-\$200,000		-\$300,000				
Approved PROJECT Budget:	\$9,469,026										
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026						
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0		\$0				
Comments: (Brief explanation)											

July-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date	
Cost Impact:	No						Wil Hoover			Ron Walter	8/8/2014
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		Active	
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)				
N/A	\$9,469,026		\$8,967,073	\$247,048	\$9,214,121	\$254,905	N				
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :		CO#5	Approval Date:		4/7/2014			
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000						
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0		\$0				
Approved PROJECT Budget:	\$9,469,026										
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026						
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0		\$0				
Comments: (Brief explanation)											

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

August-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date
Cost Impact:	No					No			Wil Hoover	Ron Walter
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)			
N/A	\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$254,905	N			
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:	4/7/2014				
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Comments: (Brief explanation)										

September-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date
Cost Impact:	No								Wil Hoover	Ron Walter
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)			
N/A	\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$254,905	N			
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:	4/7/2014				
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Comments: (Brief explanation)										

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

October-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date
Cost Impact:	No					Wil Hoover			Ron Walter	
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)			
N/A	\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$254,905	N			
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:	4/7/2014				
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Comments: (Brief explanation)										

November-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor			Project Manager	Date
Cost Impact:	No					Wil Hoover			Ron Walter	
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:		
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)			
N/A	\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$254,905	N			
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:	4/7/2014				
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026					
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0				
Comments: (Brief explanation)										

Funding Project Forecast Monthly Update / Variance Report

Project Funding Status

December-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr				Project Sponsor		Project Manager	Date
Cost Impact:	No				Wil Hoover		Ron Walter		
F10 Capital Preliminary Close	NO	\$0		Approved Limit \$ Adjustment		Adjustment %:	0%	Project Status:	
Approved Business Case Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Variance \$	Exceed (Y/N)		
N/A	\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$254,905	N		
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:	4/7/2014			
Minimum:	\$2,000,000	Budget Change	Maximum:		\$2,200,000				
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0			
Approved PROJECT Budget:	\$9,469,026								
Minimum:	\$9,469,026	Budget Change	Maximum:		\$9,469,026				
Previous Month Variance \$:	\$0	NO	Min & Max Variance \$:		\$0	\$0			
Comments: (Brief explanation)									

PM Pivot

18 Total Contractors

Total PO's: 32

Link To PO Commitment Report: [PO Report](#)

Updated PO Report: 8/27/2014

Project Manager Ron Walter

Note: PO's filtered by PM, and FPN.

Note: Once the FPN is transferred to Travis Moore, his name will appear for this project.

FPN	Vendor Name	Blanket No	PO	Work Order	Description	PO Status	Blanket Expiration	Values			
								Sum of PO Amount	Sum of Invoiced Amount	Sum of Delta	Count of Pos
08-0014	WESCO DISTRIBUTION, INC.	1200029	1307225	S2022	Carson SS-Install 50MVA Transformer	ISSUED	3/31/2014	26	26	0	1
	ANIXTER, INC.	1200005	1307173	S2022	Carson SS-Install 50MVA Transformer	ISSUED	6/30/2014	266	223	43	1
	BEAVER STEEL SERVICES, INC.	412207	1102298	S2022	Carson SS-Install 50MVA Transformer	CLOSED	3/31/2014	1,444	1,444	0	1
	NEVILLE GALVANIZING, INC.	1300195	1400199	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	440	440	0	1
			1400347	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	200	200	0	1
			1400534	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	1,284	1,284	0	1
	SCHWEITZER ENGINEERING LABORAT	(blank)	1104997	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	2,200	2,200	0	1
			1105362	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	437	437	0	3
	CLEVELAND PRICE INC	413376	4133760006	S2022	Carson SS-Install 50MVA Transformer	CLOSED	3/31/2014	3,217	3,217	0	1
	ENVIRONMENTAL PROTECTION SERVI	1100182	1303737	S2022	Carson SS-Install 50MVA Transformer	CLOSED	12/31/2014	1,262	1,262	0	1
			1304380	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	8,545	8,545	0	1
	PENNSYLVANIA TRANSFORMER TECHI	(blank)	412159	S1978	Woodville SS-emergency spare 50 mva	CLOSED	(blank)	12,500	0	12,500	1
	ABM ELECTRICAL POWER SOLUTIONS,	1100159	1402409	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	20,000	0	20,000	1
			SARGENT ELECTRIC CO.	1100157	1303744	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	8,000	6,230
				1307036	S2022	Carson SS-Install 50MVA Transformer	ISSUED	12/31/2014	12,000	8,331	3,669
	AMETEK POWER INSTRUMENTS, INC.	(blank)	1105005	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	27,174	27,174	0	3
	GALLETTA ENGINEERING	(blank)	413835	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	34,500	24,500	10,000	1
	EDWARDS MOVING & RIGGING, INC.	(blank)	413699	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	25,000	0	25,000	1
			413926	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	47,500	0	47,500	1
	BRUCE & MERRILEES ELECTRIC CO.	1400070	1402319	S2022	Carson SS-Install 50MVA Transformer	ISSUED	9/30/2014	141,418	0	141,418	1
	PACS INDUSTRIES INC	(blank)	1100270	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	46,275	46,275	0	1
			1204886	S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)	3,275	0	3,275	1
			1306484	S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)	285,730	142,865	142,865	1
	CENTRAL ELECTRIC CO	(blank)	1302993	S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)	587,197	532,404	54,793	1
	UC SYNERGETIC LLC	1200028	1306630	S2022	Carson SS-Install 50MVA Transformer	ISSUED	6/30/2014	510,000	42,036	467,964	1
			1200027	1401694	S2022	Carson SS-Install 50MVA Transformer	ISSUED	6/30/2014	100,710	0	100,710
1200025			1303253	S2022	Carson SS-Install 50MVA Transformer	ISSUED	6/30/2014	406,728	283,039	123,689	1
SIEMENS ENERGY INC.	(blank)	413473	S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)	4,000,000	2,571,653	1,428,347	1	
Grand Total							6,287,327	3,703,784	2,583,543	32	

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
N/A	\$9,469,026	\$9,214,121	\$254,905	N
Approved ANNUAL Budget:	\$2,209,384	CO#5		1/0/1900

January-14	Starting Month	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.		Date	2/10/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.	Due Date	2/12/2014
Cost Element				<input checked="" type="checkbox"/> Report Complete <input checked="" type="checkbox"/> Budget Impact (Yes)	
10 - Labor		(\$1,792)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricating steel		
11 - Overtime		(\$554)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricating steel		
22 – Material procured by others		\$0	Pike Material Task Release approved and materia is being procured by Pike for April Construction.		
20 & 23 - Material		(\$3,453)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricatinf steel for Spring Work.		
57 – Outside Engineering Services		(\$2,778)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in February		
58 - Consulting Services (Program Costs)		(\$19,541)	Pike Engineering has started		
59 - Outside Services		(\$8,331)	Central Electric returned upgraded Gear in late December...Final delivery invoice from Central Electric. Electrical contractor work delayed until Spring 2014.		
- Retention & Salvage		\$0			

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 201 work . Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release. The Pike Material task Release was approved and all material being received in 2014. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings. CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review. Work will be delayed until Spring of 2014. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)
 Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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February-14 Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more. **Date** 3/7/2014

Cost Variances:	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.	Due Date
Cost Element			3/12/2014 <input checked="" type="checkbox"/> Report Complete <input checked="" type="checkbox"/> Budget Impact (Yes)
10 - Labor	(\$8,461)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Foundation	
11 - Overtime	\$32,134	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and Facilities is installing foundations but forecasted SPCC has not started.	
22 – Material procured by others	\$0	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.	
20 & 23 - Material	(\$4,562)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.	
57 – Outside Engineering Services	(\$2,740)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.	
58 - Consulting Services (Program Costs)	\$13,763	Pike Engineering has started	
59 - Outside Services	\$74,069	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014.	
- Retention & Salvage	\$0		

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work . Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release. The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings. CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review. Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)
Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
March-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	4/9/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	4/9/2014
Cost Element							<input checked="" type="checkbox"/> Report Complete	<input checked="" type="checkbox"/> Budget Impact (Yes)
10 - Labor		(\$23,733)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$66,349	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and Facilities is installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$42,036)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.					
20 & 23 - Material		(\$6,339)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$18,795)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$49,090	Pike Engineering has started					
59 - Outside Services		\$306,968	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014. Work is out for bid					
- Retention & Salvage		\$0						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work . Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release. The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings. CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014. Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)
Construction: 86 % (On Hold since March of 2011, will re-start in late April 2014)

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
April-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	5/8/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	5/12/2014
Cost Element							<input checked="" type="checkbox"/> Report Complete	<input checked="" type="checkbox"/> Budget Impact (Yes)
10 - Labor		(\$27,350)	SSPC Work has begun at Carson. Manchester Shop fabricated steel and DLC Facilities is installing Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$129,770	SSPC Work has begun at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$42,036)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.					
20 & 23 - Material		(\$9,434)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$81,138)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$94,458	Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$579,532	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.					
- Retention & Salvage		\$0						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014		-1.4	Float +/- (Days)	4.5	Float (Wks):

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%
Approved Business Case Level:		Approved Limit \$	Actual \$			Variance \$		Exceed (Y / N / NA)
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							<input type="checkbox"/> Changes (Yes)	
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4.</p>								
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						
<p>Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014. Work that was delayed has a proposed cut-in of June. Pike Engineering complete and Material procurement is still on going.</p> <p>Engineering: 100% (Relay and control drawings in progress by Pike) Construction: 86 % (On Hold since March of 2011, re-started on April 28, 2014)</p>								

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
May-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	6/11/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	6/12/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		(\$28,378)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$164,411	SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$362,976)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.					
20 & 23 - Material		(\$33,205)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$204,751)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$140,603	Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$662,295	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.					
- Retention & Salvage		(\$5,011)						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . DLC Engineering was proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4 but vendor went "out of business".

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14.
 Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.
 Work that was delayed now has a proposed cut-in of August due to issues with defective control cable. Pike Engineering complete and Material procurement is still on going.

 Engineering: 100% (Relay and control drawings completed by Pike)
 Construction: 88 % (On Hold since March of 2011, re-started on April 28, 2014)

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
June-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	7/9/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	7/10/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		(\$38,529)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$192,714	SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$369,310)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.					
20 & 23 - Material		(\$49,813)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$226,676)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$190,677	Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$644,352	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.					
- Retention & Salvage		(\$5,011)						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work .
 DLC Engineering was proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4 but vendor went "out of business". Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location.

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14.
 Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.
 Work that was delayed now has a proposed cut-in of August due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering complete and Material procurement is still on going.

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
July-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	8/8/2014
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	8/12/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		(\$57,684)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$183,319	SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$433,316)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K. CO5 has \$510 K for ce 22.					
20 & 23 - Material		(\$59,416)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$236,128)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$190,677	Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$569,634	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue. B/M , ABM and UCS continue at Carson. End of year Est. \$500 K....forecast \$732 K.					
- Retention & Salvage		(\$9,982)						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014		-1.4	Float +/- (Days)	4.5	Float (Wks):

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.

Project: Scope, Schedule, Resources	Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.
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Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14.
 Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.
 Work that was delayed now has a proposed cut-in of early October due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering and material procurement is complete. Outages have been re-scheduled for an early October cut-in of the #2 transformer and Gear

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
August-14				

August-14 Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.

Cost Variances:	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.	Date
Cost Element			9/12/2014
			<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)
10 - Labor	\$0		
11 - Overtime	\$0		
22 – Material procured by others	\$0		
20 & 23 - Material	\$0		
57 – Outside Engineering Services	\$0		
58 - Consulting Services (Program Costs)	\$0		
59 - Outside Services	\$0		
- Retention & Salvage	\$0		

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.

Project: Scope, Schedule, Resources Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
September-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	10/9/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		\$0						
11 - Overtime		\$0						
22 – Material procured by others		\$0						
20 & 23 - Material		\$0						
57 – Outside Engineering Services		\$0						
58 - Consulting Services (Program Costs)		\$0						
59 - Outside Services		\$0						
- Retention & Salvage		\$0						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							<input type="checkbox"/> Changes (Yes)	
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
October-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	11/12/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		\$0						
11 - Overtime		\$0						
22 – Material procured by others		\$0						
20 & 23 - Material		\$0						
57 – Outside Engineering Services		\$0						
58 - Consulting Services (Program Costs)		\$0						
59 - Outside Services		\$0						
- Retention & Salvage		\$0						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%
Approved Business Case Level:		Approved Limit \$	Actual \$			Variance \$		Exceed (Y / N / NA)
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							<input type="checkbox"/> Changes (Yes)	
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
November-14	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						Date	
Cost Variances:		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				Due Date	12/11/2014
Cost Element							<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)	
10 - Labor		\$0						
11 - Overtime		\$0						
22 – Material procured by others		\$0						
20 & 23 - Material		\$0						
57 – Outside Engineering Services		\$0						
58 - Consulting Services (Program Costs)		\$0						
59 - Outside Services		\$0						
- Retention & Salvage		\$0						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y / N / NA)	
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							<input type="checkbox"/> Changes (Yes)	
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr	Project Sponsor	Project Manager	Update
			Wil Hoover	Ron Walter	09/08/14

F10 Capital Preliminary Close

Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%

Approved Business Case Level:	Approved Limit \$	Actual \$	Variance \$	Exceed (Y / N / NA)
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December-14 Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more. **Date**

Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.	Due Date
Cost Variances:			1/12/2015
			<input type="checkbox"/> Report Complete <input type="checkbox"/> Budget Impact (Yes)
10 - Labor	\$0		
11 - Overtime	\$0		
22 – Material procured by others	\$0		
20 & 23 - Material	\$0		
57 – Outside Engineering Services	\$0		
58 - Consulting Services (Program Costs)	\$0		
59 - Outside Services	\$0		
- Retention & Salvage	\$0		

Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget. Changes (Yes)

Funding Project Forecast Monthly Update / Variance Report

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float (Wks)	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	Duration Bal:	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Update
				Wil Hoover		Ron Walter		09/08/14
F10 Capital Preliminary Close								
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%
Approved Business Case Level:		Approved Limit \$	Actual \$			Variance \$		Exceed (Y / N / NA)
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

DLC Capital Risk Register

Project Risk Register and Corrective Action Plan

FPN #:		08-0014		Project:		Dist/SubT: Carson SS Inst 2nd Tfmr		Project Manager:		Ron Walter		Start Date:		7/15/2013		Must Finish Date:		10/24/2014		# Low Risk	# Med Risk	# High Risk			
Project Phase:		Active		Project Risk Health:		Medium		6		Risk Score		Total Open Risk:		3		Total Closed Risk:		1		2		2		0	
Risk #	Risk Category	Risk Impact Category	Risk Title	Risk Description	X	Y	Risk Score (automatically calculated)	Priority	Handling Strategy	Handling Response	Strategy Implemented? (Yes, No, or N/A)	Mitigation Residual Risk	Mitigation Estimate	Mitigation Cost	Status	Date Identified	Date Closed								
					Likelihood	Impact												\$0	\$0						
1	Engineering	Schedule Impact	Engineering Delays	Delays in UCS drawing issue delayed construction start.. Delays in completion dates	3	3	9	Medium	Reduction	rebaseline completion date	Yes				Closed	4/1/2014	4/24/2014								
2	Material Supply	Schedule Impact	UCS Material Delay	Delays in UCS supplied material (R/C panels, control cable, etc) could impact completion date.	3	3	9	Medium	Reduction	rebaseline completion date	Yes				Open	4/25/2014									
3	Material Supply	Schedule Impact	50 MVA Condition	50 MVA Transformer not energized for 3 years	2	2	4	Low	Acceptance		Yes				Open	4/25/2014									
4	Contractor Performance	Schedule Impact	Contractor Delay	B/M needs to stay on schedule	2	2	4	Low	Acceptance		Yes				Open	4/25/2014									
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Form A: Project Closeout Checklist

Section A: Project Administration			Checklist Complete:		Date:		
FPN:	08-0014	Initial Project Request Date:		In Service Date:			
Project Name:		Dist/SubT: Carson SS Inst 2nd Tfmr	Close Out Meeting Date:				
Project Sponsor:		Wil Hoover	Project Manager:				Ron Walter
Project Core Team: <i>(bold at close out session)</i>						# Open Issues	
						0	
						# of Task	
						0	

Section B: Project Closeout Status (identify open items)

CHECKLIST ITEMS	Status			
	Select Status	Follow-up Task		
		Task	Who	Date
SYSTEMS UPDATE REQUIREMENTS				
PAAM: all WOs placed 'in service'				
WAM: all WOs closed (incl wiring approval)				
MAXIMO: adds/removals updated				
Equip Ratings: verified for T&D Sys Plan				
Equip Ratings: verified for Ops/SCADA				
TLS Database: updated				
SCADA / IT Information: updated				
Substation Grounding System Testing				
Other (specify)				
LEGAL and REGULATORY REQUIREMENTS				
State, Local or County Permits: in-hand				
CIP/PRC Requirements: completed				
Environmental Issues: resolved				
PRC-001 Documents: signed and in-hand				
Outside Company Contracts: resolved				
Appropriate SF6 documentation completed and submitted				
Other (specify)				
PURCHASING, DELIVERY, WAREHOUSING REQUIREMENTS				
Checkout Requests: processed				
External Mtl, Labor Charges: processed				
Req/Purchase Orders: receipts processed				
Warranty Info: on file for new equip				
Excess Mtl: inventoried, stored/scrapped				
Spare Parts Requirements: identified				
Other (specify)				

Form A: Project Closeout Checklist

Section A: Project Administration		Checklist Complete:		Date:	
FPN:	08-0014	Initial Project Request Date:		In Service Date:	
Project Name:	Dist/SubT: Carson SS Inst 2nd Tfmr		Close Out Meeting Date:		
Project Sponsor:	Wil Hoover		Project Manager:	Ron Walter	
Project Core Team: <i>(bold at close out session)</i>					# Open Issues
					0
					# of Task
					0

Section B: Project Closeout Status (identify open items)

DOCUMENTATION for ENGINEERING GROUP				
As-Built Drawings: signed/delivered				
DLC Field Verification: pink sheet delivered				
Foreign Prints: approved/delivered				
DLC Drawings (signed-out): returned				
As-Built Ops Maps: signed/delivered				
Customer-owned Assets: inspected				
Other (specify)				
REAL ESTATE/ROW DOCUMENTATION				
ROW Documents: signed, in-hand				
Surveyor Notifications: recorded, in-hand				
Property Damage Reports: completed				
Site Remediation: completed				
Other (specify)				
DOCUMENTATION FOR ASSET MANAGEMENT and OPERATIONS GROUPS				
As-Built Ops Maps: delivered				
Testing: completed and results provided				
Operating Procedures/Manuals: provided				
As-Built Drawings: delivered to substations				
Protection Settings: applied/apprvd/delivrd				
3 rd Party Attachments: all resolved				
Other (specify)				

Notes:

Form B: Post Construction Review Worksheet

Section A: Project Administration		Review Complete:		Date:	
FPN:	08-0014	Initial Project Request Date:		In Service Date:	
Project Name:	Dist/SubT: Carson SS Inst 2nd Tfmr		Review Meeting Date:		
Project Sponsor:	Wil Hoover		Project Manager:	Ron Walter	
Project Core Team: <i>(bold at close out session)</i>					

PROJECT MANAGEMENT

Budget Management	
Schedule Management	
MAXIMO: adds/removals updated	
Recommendations:	

BUSINESS CASE DEVELOPMENT and APPROVAL PROCESS

Scope Development	
Cost Estimating	
Schedule Development	
Risk Assessment	
Implementation Planning	
Recommendations:	

DLC DESIGN PROCESS

Design Engineering	
Siting	
Regulatory / Permitting	
Recommendations:	

Form B: Post Construction Review Worksheet

Section A: Project Administration		Review Complete:		Date:	
FPN:	08-0014	Initial Project Request Date:		In Service Date:	
Project Name:	Dist/SubT: Carson SS Inst 2nd Tfmr		Review Meeting Date:		
Project Sponsor:	Wil Hoover		Project Manager:	Ron Walter	
Project Core Team:					

Section B: Post Construction Observations (identify successes and improvement opportunities)

DLC CONSTRUCTION	
Project Management	
Construction	
Quality Control	
Recommendations:	

DLC MATERIALS MANAGEMENT	
Procurement Process	
Delivery	
Warehousing	
Recommendations:	

EXTERNAL CONTRACTOR MANAGEMENT PROCESS	
Engineering	
Permitting	
Construction	
Procurement / Delivery / Warehousing	
Quality Control	
Recommendations:	

Form B: Post Construction Review Worksheet

Section A: Project Administration		Review Complete:		Date:	
FPN:	08-0014	Initial Project Request Date:		In Service Date:	
Project Name:	Dist/SubT: Carson SS Inst 2nd Tfmr		Review Meeting Date:		
Project Sponsor:	Wil Hoover		Project Manager:	Ron Walter	
Project Core Team:					

Section B: Post Construction Observations (identify successes and improvement opportunities)

PROJECT TEAM	
Tools	
Processes	
Roles	
Documentation	
Internal and External Communications	
Recommendations:	

Funding Project Forecast Monthly Update / Variance Report

January-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager	Date
Cost Impact:	Yes	Approved Limit Increase:	NO	Wil Hoover		Ron Walter	2/10/2014
Status:	Active	Limit Amount:	\$0	➔	Limit Adjustment %:	0%	
F10 Capital Preliminary Close							
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$40,776	0%	\$0	\$40,776	(\$40,776)	-100%
Approved Business Case Level:	Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)
Gate 3	\$9,469,026		\$8,012,682		\$1,456,344		N
Approved ANNUAL Budget:	\$1,557,032	Yes R	Business Case		CO #4	Date:	3/6/2013
Enter expected current year-end ANNUAL spend min and max on next row:							
Minimum		\$2,200,000		Maximum		\$2,500,000	
Approved PROJECT Budget:	\$9,469,026	Yes I	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:							
Minimum		\$9,469,026		Maximum		\$9,469,026	
Cost Variances:	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.					
10 - Labor	(\$1,792)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricating steel					
11 - Overtime	(\$554)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricating steel					
22 – Material procured by others	\$0	Pike Material Task Release approved and materia is being procured by Pike for April Construction.					
20 & 23 - Material	(\$3,453)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricatinf steel for Spring Work.					
57 – Outside Engineering Services	(\$2,778)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in February					
58 - Consulting Services (Program Costs)	(\$19,541)	Pike Engineering has started					
59 - Outside Services	(\$8,331)	Central Electric returned upgraded Gear in late December...Final delivery invoice from Central Electric. Electrical contractor work delayed until Spring 2014.					
- Retention & Salvage	\$0						
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.						Any Changes:	Yes
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 201 work .</p> <p>Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.</p> <p>The Pike Material task Release was approved and all material being received in 2014. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.</p>							
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.					
<p>Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.</p> <p>CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review.</p> <p>Work will be delayed until Spring of 2014. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)</p> <p>Engineering: 88% (Relay and control drawings in progress by Pike)</p> <p>Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)</p>							

Funding Project Forecast Monthly Update / Variance Report

February-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Date
Cost Impact:	Yes	Approved Limit Increase: NO		Wil Hoover		Ron Walter		3/7/2014
Status:	Active	Limit Amount: \$0		➔		Limit Adjustment %: 0%		
F10 Capital Preliminary Close								
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	0%	\$40,781	0%	\$218,498	\$81,557	\$136,941	63%	
Approved Business Case Level:		Approved Limit \$	Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026	\$8,053,463		\$1,415,563		N	
Approved ANNUAL Budget:		\$1,557,032	NO	N/A				Date:
Enter expected current year-end ANNUAL spend min and max on next row:								
Minimum		\$2,200,000		Maximum		\$2,500,000		
Approved PROJECT Budget:		\$9,469,026	NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:								
Minimum		\$9,469,026		Maximum		\$9,469,026		
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.						
10 - Labor	(\$8,461)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Foundation						
11 - Overtime	\$32,134	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and Facilities is installing foundations but forecasted SPCC has not started.						
22 – Material procured by others	\$0	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.						
20 & 23 - Material	(\$4,562)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.						
57 – Outside Engineering Services	(\$2,740)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.						
58 - Consulting Services (Program Costs)	\$13,763	Pike Engineering has started						
59 - Outside Services	\$74,069	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014.						
- Retention & Salvage	\$0							
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.						Any Changes:	No	
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work .</p> <p>Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.</p> <p>The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.</p>								
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						
<p>Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.</p> <p>CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review.</p> <p>Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress.</p> <p>Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)</p> <p>Engineering: 88% (Relay and control drawings in progress by Pike)</p> <p>Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)</p>								

Funding Project Forecast Monthly Update / Variance Report

March-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Date
Cost Impact:	Yes	Approved Limit Increase:		N0	Wil Hoover		Ron Walter	4/9/2014
Status:	Active	Limit Amount:		\$0	➔	Limit Adjustment %:		0%
F10 Capital Preliminary Close								
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$400,454	\$132,185	67%	\$618,953	\$213,743	\$405,210	65%	
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)
N/A		\$9,469,026		\$8,185,649		\$1,283,377		N
Approved ANNUAL Budget:		\$1,557,032		N0	Business Case		Date:	
Enter expected current year-end ANNUAL spend min and max on next row:								
Minimum		\$2,200,000		Maximum		\$2,500,000		
Approved PROJECT Budget:		\$9,469,026		N0	For PTD projects only (this section not applicable YTD projects)			
Enter expected PROJECT min and max on next row:								
Minimum		\$9,469,026		Maximum		\$9,469,026		
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element		YTD Cost Element Variance		Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.				
10 - Labor		(\$23,733)		Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Foundation. NO ce 10 in forecast...all placed in ce 11.				
11 - Overtime		\$66,349		Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and Facilities is installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11				
22 – Material procured by others		(\$42,036)		Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.				
20 & 23 - Material		(\$6,339)		Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.				
57 – Outside Engineering Services		(\$18,795)		Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.				
58 - Consulting Services (Program Costs)		\$49,090		Pike Engineering has started				
59 - Outside Services		\$306,968		Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014. Work is out for bid				
- Retention & Salvage		\$0						
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:	No
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work .</p> <p>Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.</p> <p>The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.</p>								
Project: Scope, Schedule, Resources			Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.					
<p>Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.</p> <p>CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.</p> <p>Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)</p> <p>Engineering: 88% (Relay and control drawings in progress by Pike)</p> <p>Construction: 86 % (On Hold since March of 2011, will re-start in late April 2014)</p>								

Funding Project Forecast Monthly Update / Variance Report

April-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager		Date
Cost Impact:	Yes	Approved Limit Increase:		N0	Wil Hoover		Ron Walter	5/8/2014
Status:	Active	Limit Amount:		\$0	➔	Limit Adjustment %:		0%
F10 Capital Preliminary Close								
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$525,969	\$112,603	79%	\$1,144,922	\$326,346	\$818,576	71%	
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)
N/A		\$9,469,026		\$8,298,252		\$1,170,774		N
Approved ANNUAL Budget:		\$2,209,384		Yes I	Business Case	CO #CO#5	Date:	4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:								
Minimum		\$2,200,000		Maximum		\$2,500,000		
Approved PROJECT Budget:		\$9,469,026		N0	For PTD projects only (this section not applicable YTD projects)			
Enter expected PROJECT min and max on next row:								
Minimum		\$9,469,026		Maximum		\$9,469,026		
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element		YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.					
10 - Labor		(\$27,350)	SSPC Work has begun at Carson. Manchester Shop fabricated steel and DLC Facilities is installing Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$129,770	SSPC Work has begun at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$42,036)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.					
20 & 23 - Material		(\$9,434)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$81,138)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$94,458	Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$579,532	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.					
- Retention & Salvage		\$0						
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.						Any Changes:	No	
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work .</p> <p>DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4.</p>								
Project: Scope, Schedule, Resources			Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.					
<p>Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.</p> <p>Work that was delayed has a proposed cut-in of June. Pike Engineering complete and Material procurement is still on going.</p> <p>Engineering: 100% (Relay and control drawings in progress by Pike) Construction: 86 % (On Hold since March of 2011, re-started on April 28, 2014)</p>								

Funding Project Forecast Monthly Update / Variance Report

May-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager	Date
Cost Impact:	No	Approved Limit Adjustment:	NO	Wil Hoover		Ron Walter		6/11/2014
Status:	Active	Limit Amount:	\$0	➔	Limit Adjustment %:	0%		
F10 Capital Preliminary Close								
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$289,715	\$567,645	-96%	\$1,434,637	\$893,990	\$540,646	38%	
Approved Business Case Level:	Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A	\$9,469,026		\$8,865,896		\$603,130		N	
Approved ANNUAL Budget:	\$2,209,384	NO	Business Case				Date:	
Enter expected current year-end ANNUAL spend min and max on next row:								
Minimum		\$2,200,000	Maximum		\$2,500,000			
Approved PROJECT Budget:	\$9,469,026	NO	For PTD projects only (this section not applicable YTD projects)					
Enter expected PROJECT min and max on next row:								
Minimum		\$9,469,026	Maximum		\$9,469,026			
Cost Variances:	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.						
10 - Labor	(\$28,378)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.						
11 - Overtime	\$164,411	SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All						
22 – Material procured by others	(\$362,976)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.						
20 & 23 - Material	(\$33,205)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.						
57 – Outside Engineering Services	(\$204,751)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will						
58 - Consulting Services (Program Costs)	\$140,603	Pike Engineering has started and IFC drawings were issued.						
59 - Outside Services	\$662,295	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.						
- Retention & Salvage	(\$5,011)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.						
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.						Any Changes:	No	
<p>Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work .</p> <p>DLC Engineering was proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4 but vendor went "out of business".</p>								
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						
<p>Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.</p> <p>Work that was delayed now has a proposed cut-in of August due to issues with defective control cable. Pike Engineering complete and Material procurement is still on going.</p> <p>Engineering: 100% (Relay and control drawings completed by Pike) Construction: 88 % (On Hold since March of 2011, re-started on April 28, 2014)</p>								

Funding Project Forecast Monthly Update / Variance Report

June-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter		7/9/2014
Status:	Active	Limit Amount:		\$0	➔	Limit Adjustment %:		0%	
F10 Capital Preliminary Close									
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %		
\$1,557,032	\$122,395	\$101,177	17%	\$1,557,032	\$995,167	\$561,865	36%		
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026		\$8,967,073		\$501,953		N	
Approved ANNUAL Budget:		\$2,209,384		NO	NO			Date:	
Enter expected current year-end ANNUAL spend min and max on next row:									
Minimum		\$2,000,000		Maximum		\$2,200,000			
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:									
Minimum		\$9,469,026		Maximum		\$9,469,026			
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.							
10 - Labor	(\$38,529)	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.							
11 - Overtime	\$192,714	SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11							
22 – Material procured by others	(\$369,310)	Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.							
20 & 23 - Material	(\$49,813)	Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.							
57 – Outside Engineering Services	(\$226,676)	Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.							
58 - Consulting Services (Program Costs)	\$190,677	Pike Engineering has started and IFC drawings were issued.							
59 - Outside Services	\$644,352	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.							
- Retention & Salvage	(\$5,011)								
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:	No	
Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.									
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.							
Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014. Work that was delayed now has a proposed cut-in of August due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering complete and Material procurement is still on going. Engineering: 100% (Relay and control drawings completed by Pike) Construction: 89 % (On Hold since March of 2011, re-started on April 28, 2014)									

Funding Project Forecast Monthly Update / Variance Report

July-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter		8/8/2014
Status:	Active	Limit Amount:		\$0	➔	Limit Adjustment %:		0%	
F10 Capital Preliminary Close									
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$		Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816		20%	
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026		\$9,214,121		\$254,905		N	
Approved ANNUAL Budget:		\$2,209,384		NO	Business Case		CO #CO#5		Date: 4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:									
Minimum		\$2,000,000		Maximum		\$2,200,000			
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:									
Minimum		\$9,469,026		Maximum		\$9,469,026			
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element		YTD Cost Element Variance		Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.					
10 - Labor		(\$57,684)		SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Foundation. NO ce 10 in forecast...all placed in ce 11.					
11 - Overtime		\$183,319		SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11					
22 – Material procured by others		(\$433,316)		Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K. CO5 has \$510 K fo rce 22					
20 & 23 - Material		(\$59,416)		Work delayed until Spring of 2014 due to Change Order #4...Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.					
57 – Outside Engineering Services		(\$236,128)		Pike Task Release approved due to Change Order...Engineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.					
58 - Consulting Services (Program Costs)		\$190,677		Pike Engineering has started and IFC drawings were issued.					
59 - Outside Services		\$569,634		Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue. B/M , ABM and UCS continue at Carson. End of year Est. \$500 K... forecast \$732 K.					
- Retention & Salvage		(\$9,982)							
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:		No
Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work . Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.									
Project: Scope, Schedule, Resources			Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						
Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014. Work that was delayed now has a proposed cut-in of early October due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering and material procurement is complete. Outages have been re-scheduled for an early October cut-in of the #2 transformer and Gear. Engineering: 100% (Relay and control drawings completed by Pike) Construction: 93 % (On Hold since March of 2011, re-started on April 28, 2014)									

Funding Project Forecast Monthly Update / Variance Report

August-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager	Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter	
Status:		Limit Amount:		\$0	➔	Limit Adjustment %:		0%
F10 Capital Preliminary Close								
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %	
\$1,557,032	\$0	\$0	0%	\$1,557,032	\$1,242,215	\$314,816	20%	
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)
N/A		\$9,469,026		\$9,214,121		\$254,905		N
Approved ANNUAL Budget:		\$2,209,384		NO	Business Case	CO #CO#5	Date:	4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:								
Minimum		\$2,000,000		Maximum		\$2,200,000		
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)			
Enter expected PROJECT min and max on next row:								
Minimum		\$9,469,026		Maximum		\$9,469,026		
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.						
10 - Labor	\$0							
11 - Overtime	\$0							
22 – Material procured by others	\$0							
20 & 23 - Material	\$0							
57 – Outside Engineering Services	\$0							
58 - Consulting Services (Program Costs)	\$0							
59 - Outside Services	\$0							
- Retention & Salvage	\$0							
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:	No
#REF!								
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

September-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter		
Status:		Limit Amount:		\$0	➔	Limit Adjustment %:		0%	
F10 Capital Preliminary Close									
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %		
\$1,557,032	\$0	\$0	0%	\$1,557,032	\$1,242,215	\$314,816	20%		
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026		\$9,214,121		\$254,905		N	
Approved ANNUAL Budget:		\$2,209,384		NO	Business Case		CO #CO#5		Date: 4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:									
Minimum		\$2,000,000		Maximum		\$2,200,000			
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:									
Minimum		\$9,469,026		Maximum		\$9,469,026			
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element		YTD Cost Element Variance		Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.					
10 - Labor		\$0							
11 - Overtime		\$0							
22 – Material procured by others		\$0							
20 & 23 - Material		\$0							
57 – Outside Engineering Services		\$0							
58 - Consulting Services (Program Costs)		\$0							
59 - Outside Services		\$0							
- Retention & Salvage		\$0							
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:		No
Project: Scope, Schedule, Resources			Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

October-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter		
Status:		Limit Amount:		\$0	➔	Limit Adjustment %:		0%	
F10 Capital Preliminary Close									
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %		
\$1,557,032	\$0	\$0	0%	\$1,557,032	\$1,242,215	\$314,816	20%		
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026		\$9,214,121		\$254,905		N	
Approved ANNUAL Budget:		\$2,209,384		NO	Business Case		CO #CO#5		Date: 4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:									
Minimum		\$2,000,000		Maximum		\$2,200,000			
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:									
Minimum		\$9,469,026		Maximum		\$9,469,026			
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.							
10 - Labor	\$0								
11 - Overtime	\$0								
22 – Material procured by others	\$0								
20 & 23 - Material	\$0								
57 – Outside Engineering Services	\$0								
58 - Consulting Services (Program Costs)	\$0								
59 - Outside Services	\$0								
- Retention & Salvage	\$0								
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:	No	
Project: Scope, Schedule, Resources			Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.						

Funding Project Forecast Monthly Update / Variance Report

November-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr		Project Sponsor		Project Manager	Date
Cost Impact:	No	Approved Limit Adjustment:	N0	Wil Hoover		Ron Walter	
Status:		Limit Amount:	\$0	➔	Limit Adjustment %:	0%	
F10 Capital Preliminary Close							
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %
\$1,557,032	\$0	\$0	0%	\$1,557,032	\$1,242,215	\$314,816	20%
Approved Business Case Level:	Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)
N/A	\$9,469,026		\$9,214,121		\$254,905		N
Approved ANNUAL Budget:	\$2,209,384	N0	Business Case		CO #CO#5	Date:	4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:							
Minimum		\$2,000,000		Maximum		\$2,200,000	
Approved PROJECT Budget:	\$9,469,026	N0	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:							
Minimum		\$9,469,026		Maximum		\$9,469,026	
Cost Variances:	Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.						
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.					
10 - Labor	\$0						
11 - Overtime	\$0						
22 – Material procured by others	\$0						
20 & 23 - Material	\$0						
57 – Outside Engineering Services	\$0						
58 - Consulting Services (Program Costs)	\$0						
59 - Outside Services	\$0						
- Retention & Salvage	\$0						
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.						Any Changes:	No
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.					

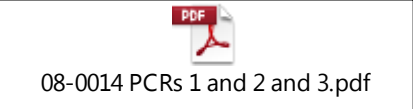
Funding Project Forecast Monthly Update / Variance Report

December-14

FPN	08-0014	Dist/SubT: Carson SS Inst 2nd Tfmr			Project Sponsor		Project Manager		Date
Cost Impact:	No	Approved Limit Adjustment:		NO	Wil Hoover		Ron Walter		
Status:		Limit Amount:		\$0	➔	Limit Adjustment %:		0%	
F10 Capital Preliminary Close									
Annual Forecast \$	Monthly Forecast \$	Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$	YTD Variance \$	Variance %		
\$1,557,032	\$0	\$0	0%	\$1,557,032	\$1,242,215	\$314,816	20%		
Approved Business Case Level:		Approved Limit \$		Actual \$		Variance \$		Exceed (Y/N)	
N/A		\$9,469,026		\$9,214,121		\$254,905		N	
Approved ANNUAL Budget:		\$2,209,384		NO	Business Case		CO #CO#5		Date: 4/7/2014
Enter expected current year-end ANNUAL spend min and max on next row:									
Minimum		\$2,000,000		Maximum		\$2,200,000			
Approved PROJECT Budget:		\$9,469,026		NO	For PTD projects only (this section not applicable YTD projects)				
Enter expected PROJECT min and max on next row:									
Minimum		\$9,469,026		Maximum		\$9,469,026			
Cost Variances:		Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Element	YTD Cost Element Variance	Explain YTD Cost Element Variance – If additional explanation required, use the larger section below & be specific about cost elements in your comments.							
10 - Labor	\$0								
11 - Overtime	\$0								
22 – Material procured by others	\$0								
20 & 23 - Material	\$0								
57 – Outside Engineering Services	\$0								
58 - Consulting Services (Program Costs)	\$0								
59 - Outside Services	\$0								
- Retention & Salvage	\$0								
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.							Any Changes:	No	
Project: Scope, Schedule, Resources		Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.							

[Add Docs](#)

INSTRUCTIONS: Add any type of supporting project documents to your project but PCR's & CO's are mandatory. Click the Add Docs button and select from the file type or file location. To open any document simply double-click the image. Enter the number of Documents you have added to the Documents Tab.



Enter # of Documents:	3
Total PCR's:	5
Total CO's:	2
Total Min. Documents Required:	7

Not Complaint