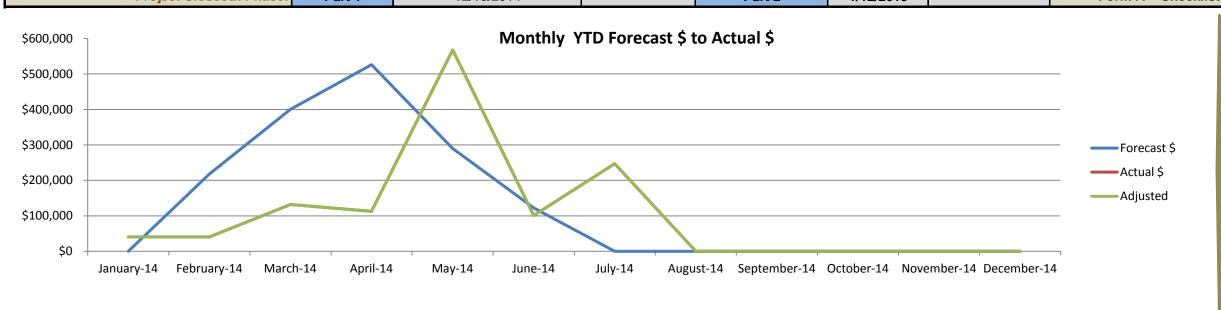
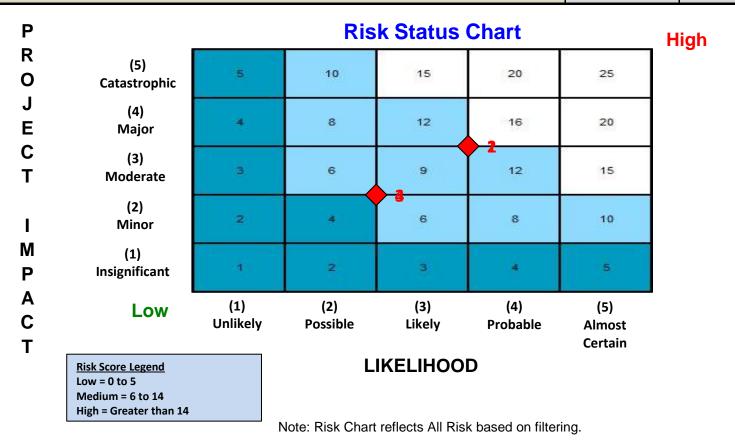
Budget Yea	2014	9/29/2011	Must Finish Date	Curre	nt Must Finish Date:	7/15/2013	Rebase Needed	Proje	ect Duration (Wks):	67	Duration Bal:	7		Executive Summary	
Today	9/8/2014	5/31/2014	In Service Date	Current P	Planned Finish Date:	10/24/2014	No	Plann	ed Duration (Wks):	65	Duration Bal:	5			
Budget Starting Month	: January-14		Construction Complete	Planned Comp	letion Status (%):	10/10/2014	Must Finish Float	Planned	d Duration Used %:	93%	Duration Bal:	7%			
Reporting Month	: Jul		Cost Status	Pote	ential New End Date:	92%	(Wks)	Remain	ing Planned % Bal:	8%	Float %:	1%			
Expenditure	Capital	On Budget		Pote	ential New End Date:	10/14/2014	-1.4		Float +/- (Days)	4.5	Float (Wks):	0.6			
FPN & Project: 08-0014	Dist/SubT: Ca	rson SS Inst 2nd	l Tfmr				Project Sponsor			Project Manager		Updated			
Project Phase:	Active	Ris	sk Ranking: 1	Risk:	•		Wil Hoover			Ron Walter		09/08/14			
Delay Tracking:	Start Date:		End Date:		Duration (Wks):		Tracking Status:								
Planned Annual Forecast \$	Monthly	Forecast \$	Monthly Actual \$	Varia	ance %	YTD Forecast \$	YTD Ad	ctual \$	YTD Varia	ince \$	Varian	ce %			
\$1,557,032		60	\$247,048	(	0%	\$1,557,032	\$1,242	2,215	\$314,8	16	209	%			
Approved Bus	iness Case Leve	l:	Approved Limit	\$		Actual \$		Variance \$	Varianc	e %	Exceed	(Y/N)		Comments/Notes	
	N/A		\$9,469,026			\$9,214,121		\$254,905	3%		N				
Approved A	NNUAL Budget:		\$2,209,384			CO#5		Bu	dget \$ to PO \$ Bal:	\$3,181,699	66%	PO's Within Budget			
	Expected	d current year-ei	nd ANNUAL spend min and ma	x:		Total I	PO Commitment \$:	\$6,287,327	Invoiced PO \$:	\$3,703,784	PO Variance \$:	\$2,583,543			
Mi	nimum		\$2,000,000			Max	imum		\$2,200,	000	449	%			
Approved PF	OJECT Budget:		\$9,469,026				For PTD proje	ects only ( this section	on not applicable YTD	projects)					
Mil	nimum		\$9,469,026			Max	imum		\$9,469,	026					
					Project Forecast	\$ to Actual \$									
Monthly YTD Fo	recast \$ to Actua	al \$	Total	January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14
	Monthly `	YTD Forecast \$:	\$1,557,032	\$0	\$218,498	\$400,454	\$525,969	\$289,715	\$122,395	\$0	\$0	\$0	\$0	\$0	\$0
	Month	y YTD Actual \$:	\$1,242,215	\$40,776	\$40,781	\$132,185	\$112,603	\$567,645	\$101,177	\$247,048	\$0	\$0	\$0	\$0	\$0
	Monthly '	YTD Variance \$:	\$314,816	(\$40,776)	\$177,717	\$268,269	\$413,366	(\$277,930)	\$21,218	(\$247,048)	\$0	\$0	\$0	\$0	\$0
	Month	lly Variance % (	Cost Impact in Activity >20%):	0%	81%	67%	79%	-96%	17%	0%	0%	0%	0%	0%	0%
			YTD Forecast \$ by Month:	\$0	\$218,498	\$618,953	\$1,144,922	\$1,434,637	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032	\$1,557,032
			YTD Actual \$ by Month:	\$40,776	\$81,557	\$213,743	\$326,346	\$893,990	\$995,167	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215	\$1,242,215
Adiust	ed Annual Fored	ast \$ by Month:		\$40,776	\$40,781	\$132,185	\$112,603	\$567,645	\$101,177	\$247,048	\$0	\$0	\$0	\$0	\$0
•	Closeout Phase:	Part 1	12/13/2014	, , , , ,	Part 2	1/12/2015	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. ,	hecklist Complete:	+ ,,,,,,	* -	Review Complete:	¥-	# Open Issues:	0





Refer to #F8 Crystal Report for Index Report details

Budget Year:	2014	9/29/2011	Must Finish Date	Curre	ent Must Finish Date:	7/15/2013	Rebase Needed	Proje	ect Duration (Wks):	67	Duration Bal:	7	ı	Executive Summar	у
Today:	9/8/2014	5/31/2014	In Service Date	Current I	Planned Finish Date:	10/24/2014	No	Plann	ed Duration (Wks):	65	Duration Bal:	5			
Budget Starting Month:	January-14		Construction Complete	Planned Comp	eletion Status (%):	10/10/2014	Must Finish Float	Planne	d Duration Used %:	93%	Duration Bal:	7%			
Reporting Month:	Jul		Cost Status	Pote	ential New End Date:	92%	(Wks)	Remain	ing Planned % Bal:	8%	Float %:	1%			
Expenditure:	Capital	On Budget		Pote	ential New End Date:	10/14/2014	-1.4		Float +/- (Days)	4.5	Float (Wks):	0.6			
•		rson SS Inst 2nd					Project Sponsor	r		Project Manager		Updated			
	ctive	Ri	sk Ranking: 1	Risk:	•		Wil Hoover			Ron Walter		09/08/14			
Delay Tracking:	Start Date:		End Date:		Duration (Wks):		Tracking Status:								
Planned Annual Forecast \$	Monthly	Forecast \$	Monthly Actual \$	Vari	ance %	YTD Forecast \$	YTD A	ctual \$	YTD Varia	nce \$	Varian	ce %			
\$1,557,032	(	<b>60</b>	\$247,048		0%	\$1,557,032	\$1,242	2,215	\$314,8	16	209	%			
Monthly Cost Varian Cost Element	ces	YTD (	Cost Element Variance	January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14
10 - Labor			(\$57,684)	(\$1,792)	(\$8,461)	(\$23,733)	(\$27,350)	(\$28,378)	(\$38,529)	(\$57,684)	\$0	\$0	\$0	\$0	\$0
11 - Overtime			\$183,319	(\$554)	\$32,134	\$66,349	\$129,770	\$164,411	\$192,714	\$183,319	\$0	\$0	\$0	\$0	\$0
22 - Material procured by others			(\$433,316)	\$0	\$0	(\$42,036)	(\$42,036)	(\$362,976)	(\$369,310)	(\$433,316)	\$0	\$0	\$0	\$0	\$0
20 & 23 - Material			(59,416)	(\$3,453)	(\$4,562)	(\$6,339)	(\$9,434)	(\$33,205)	(\$49,813)	(\$59,416)	\$0	\$0	\$0	\$0	\$0
57 - Outside Engineering Service	es		(\$236,128)	(\$2,778)	(\$2,740)	(\$18,795)	(\$81,138)	(\$204,751)	(\$226,676)	(\$236,128)	\$0	\$0	\$0	\$0	\$0
58 - Consulting Services (Progra	m Costs)		\$190,677	(\$19,541)	\$13,763	\$49,090	\$94,458	\$140,603	\$190,677	\$190,677	\$0	\$0	\$0	\$0	\$0
59 - Outside Services			\$569,634	(\$8,331)	\$74,069	\$306,968	\$579,532	\$662,295	\$644,352	\$569,634	\$0	\$0	\$0	\$0	\$0
- Retention & Salvage			(\$9,982)	\$0	\$0	\$0	\$0	(\$5,011)	(\$5,011)	(\$9,982)	\$0	\$0	\$0	\$0	\$0
Mont	hly YTD Total:		\$147,103	(\$36,448)	\$104,203	\$331,504	\$643,802	\$332,988	\$338,404	\$147,103	\$0	\$0	\$0	\$0	\$0
M	lonthly Variand	ce Report Status	S	January-14	February-14	March-14	April-14	May-14	June-14	July-14	August-14	September-14	October-14	November-14	December-14
			Variance Report Complete:	Yes	Yes	Yes	Yes	No	No	No	No	No	No	No	No
			Date Completed:	2/10/2014	3/7/2014	4/9/2014	5/8/2014	6/11/2014	7/9/2014	8/8/2014					
			Project Changes Reported:	Yes	No	No	No	No	No	No	No	No	No	No	No
			Budget Changes Reported:	Yes	Yes	Yes	Yes	No	No	No	No	No	No	No	No



Risk Register Status - Top 20 Risk

Risk#	Risk Title	Risk Impact	Risk Score	Priority	Risk Strategy	Implemented	Mitigation Cost	Status
1	Engineering Delays	Schedule Impact	9	Medium	Reduction	Yes		Closed
2	UCS Material Delay	Schedule Impact	9	Medium	Reduction	Yes		Open
3	50 MVA Condition	Schedule Impact	4	Low	Acceptance	Yes		Open
4	Contractor Delay	Schedule Impact	4	Low	Acceptance	Yes		Open
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

Note: Go to Risk Register to review all Risk.

	Project Perform	ance Index Report		
FPN & Project Title:	08-0014 Dist/SubT	: Carson SS Inst 2nd Tfmr	•	
Budget at Completion (BAC)	\$2,209,384 Estimate	to Completion (ETC) = E/	AC-AC	\$108,0
Earned Value (EV) = BAC*%	\$2,032,633 Estimate	at Completion (EAC) = Ba	AC/CPI	\$1,350,23
actual Cost to Date (AC)	\$1,242,215 Cost Vari	ance (CV) = EV-AC		\$790,4
Planned Value (PV)	\$1,557,032 Schedule	Variance (SV) = EV-PV		\$475,60
Planned % Complete	92% Cost Peri	formance Index (CPI) = E	V/AC	1.
	Schedule	Performance Index (SPI)	) = EV/PV	1.
	Status Al	PI = (CPI + SPI)/2		1.
n d e x			1.64 1.47 1.31	• CPI
C	•			SPI
0				● API
r			:	AFI
<b>e</b>				
Black Zone	Red Zone	Yellow Zone	Green Zone	_
2.00 20110				

### December-13

Capital Preliminary Close					.,		t Status:	
Approved Business Case Level	Approved Limit \$		Actual \$		Varia	nce \$	Exce	ed (Y/N)
	\$9,469,026		\$7,971,906		\$1,49	7,120		N
Approved ANNUAL Budget:	\$3,250,494		Change # :		Appr	oval Date:		
	Enter expected curren	t year-end ANNUAL sp	end min and max o	on next row:				
Minimum:	\$1,000,000			Maximum:	\$1,20	0,000		
Approved PROJECT Budget:	\$8,207,000	F	or PTD projects only	( this section not a	applicable	YTD project	ts)	
	Enter expe	cted PROJECT min an	d max on next row	:				
Minimum:	\$9,469,026			Maximum:	\$9,46	9,026		
mments: (Brief explanation)								

January-14

FPN 08-0014 Dist/S	ubT: Carson SS	Inst 2nd	Tfmr			Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: Yes	Review f	or a Bud	get Adjustmer	it?		٧	Vil Hoover		Ron Wa	alter	2/10/2014
F10 Capital Prelim	inary Close	N0	\$0	$\Rightarrow$	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active
Approved Business	Case Level	P	Approved Limit	\$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	eed (Y/N)
Gate 3			\$9,469,026		\$7,971,906	\$40,776	\$8,012,682	\$1,	456,344		N
Approved A	NNUAL Budget:		\$1,557,032		Business Case	Change # :	4	Ap	proval Date:	3/	6/2013
	Minimum:		\$2,200,000		Budget Change		Maximum:	\$2,	500,000		
Previous M	onth Variance \$:		-\$1,693,462		Reduced	Min	& Max Variance \$:	\$1,	200,000	\$1,	300,000
Approved PROJEC	T Budget:		\$9,469,026								
	Minimum:		\$9,469,026		Budget Change		Maximum:	\$9,	469,026		
Previous M	onth Variance \$:		\$1,262,026		Increased	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief explain	nation)										

# February-14

FPN 08-0014 Dist/SubT	: Carson SS I	nst 2nd	Tfmr			Proj	ect Sponsor		Project Ma	anager	Date		
Cost Impact: Yes	Review fo	r a Bud	get Adjustmer	nt?		V	Vil Hoover		Ron Wa	alter	3/7/2014		
F10 Capital Preliminar	ry Close	N0	\$0	$\Rightarrow$	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active		
Approved Business Cas	se Level	A	pproved Limit	\$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	ed (Y/N)		
N/A			\$9,469,026		\$8,012,682	\$40,781	\$8,053,463	\$1, <sub></sub>	415,563	5,563 N			
Approved ANNI	UAL Budget:		\$1,557,032		Business Case	Change # :	Approval Dat		Approval Date:				
	Minimum:		\$2,200,000		Budget Change		Maximum:	\$2,	\$2,500,000		500,000		
Previous Month	n Variance \$:		\$0		N0	Min	& Max Variance \$:		\$0		\$0		
Approved PROJECT B	Budget:		\$9,469,026										
	Minimum:		\$9,469,026		Budget Change		Maximum:	\$9,	469,026				
Previous Month	h Variance \$:		\$0		N0	Min	& Max Variance \$:		\$0		\$0		
Comments: (Brief explanation	on)												

## March-14

FPN 08-0014	Dist/Sul	bT: Carson SS	Inst 2nd	Tfmr			Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact:	Yes	Review f	or a Bud	lget Adjustmer	nt?		V	Vil Hoover		Ron Wa	alter	4/9/2014
F10 Capital	Prelimin	ary Close	N0	\$0	$\Rightarrow$	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active
Approved Bu	ısiness C	Case Level	,	Approved Limit	\$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	ed (Y/N)
	N/A			\$9,469,026		\$8,053,463	\$132,185	\$8,185,649	\$1,	283,377	33,377	
Appr	oved AN	INUAL Budget:		\$1,557,032		Business Case	Change #:		Ap	proval Date:		
		Minimum:		\$2,200,000		Budget Change		Maximum:	\$2,	500,000		
Prev	ious Mor	nth Variance \$:		\$0		N0	Min	& Max Variance \$:		\$0		\$0
Approved P	ROJECT	Budget:		\$9,469,026								
		Minimum:		\$9,469,026		Budget Change		Maximum:	\$9,	469,026		
Prev	ious Mor	nth Variance \$:		\$0		N0	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief	f explana	ition)										

April-14

FPN 08-0014 Dist/SubT: Carson SS	Inst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: Yes Review for	or a Budget Adjustment?		V	Vil Hoover		Ron Wa	alter	5/8/2014
F10 Capital Preliminary Close	N0 \$0 🖒	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	ed (Y/N)
N/A	\$9,469,026	\$8,185,649	\$112,603	\$8,298,252	\$1,	170,774		N
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Ар			7/2014
Minimum:	\$2,200,000	Budget Change		Maximum:	\$2,	2,500,000		
Previous Month Variance \$:	\$652,352	Increased	Min	& Max Variance \$:		\$0		\$0
Approved PROJECT Budget:	\$9,469,026							
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,	469,026		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief explanation)							ļ	

May-14

2nd Tfmr		Proj	ect Sponsor		Project Mar	nager	Date
					i roject mai	lagei	Date
		V	/il Hoover		Ron Walt	ter	6/11/2014
0 \$0 🖒	Approved Limit \$ Adju	ustment	Adjustment %:	0%	Project	Status:	Active
Approved Limit \$	Previous \$	Current \$	Actual \$	Var	riance \$	Exce	ed (Y/N)
\$9,469,026	\$8,298,252	\$567,645	\$8,865,896	\$60	03,130		N
\$2,209,384	Business Case	Change # :		App	proval Date:		
\$2,200,000	Budget Change		Maximum:	\$2,5	500,000		
\$0	N0	Min	& Max Variance \$:		\$0		\$0
\$9,469,026							
\$9,469,026	Budget Change		Maximum:	\$9,4	469,026		
\$0	N0	Min	& Max Variance \$:		\$0		\$0
	\$9,469,026 \$2,209,384 \$2,200,000 \$0 \$9,469,026	Approved Limit \$         Previous \$           \$9,469,026         \$8,298,252           \$2,209,384         Business Case           \$2,200,000         Budget Change           \$0         N0           \$9,469,026         Budget Change           \$9,469,026         Budget Change	Approved Limit \$         Previous \$         Current \$           \$9,469,026         \$8,298,252         \$567,645           \$2,209,384         Business Case         Change #:           \$2,200,000         Budget Change           \$0         N0         Min           \$9,469,026         Budget Change	Approved Limit \$         Previous \$         Current \$         Actual \$           \$9,469,026         \$8,298,252         \$567,645         \$8,865,896           \$2,209,384         Business Case         Change # :           \$2,200,000         Budget Change         Maximum:           \$0         N0         Min & Max Variance \$:           \$9,469,026         Budget Change         Maximum:	Approved Limit \$         Previous \$         Current \$         Actual \$         Var           \$9,469,026         \$8,298,252         \$567,645         \$8,865,896         \$60           \$2,209,384         Business Case         Change # :         Apple of the composition of the com	Approved Limit \$         Previous \$         Current \$         Actual \$         Variance \$           \$9,469,026         \$8,298,252         \$567,645         \$8,865,896         \$603,130           \$2,209,384         Business Case         Change # :         Approval Date:           \$2,200,000         Budget Change         Maximum:         \$2,500,000           \$0         N0         Min & Max Variance \$:         \$0           \$9,469,026         Budget Change         Maximum:         \$9,469,026	Approved Limit \$         Previous \$         Current \$         Actual \$         Variance \$         Exceed           \$9,469,026         \$8,298,252         \$567,645         \$8,865,896         \$603,130           \$2,209,384         Business Case         Change # :         Approval Date:           \$2,200,000         Budget Change         Maximum:         \$2,500,000           \$0         N0         Min & Max Variance \$:         \$0           \$9,469,026         Budget Change         Maximum:         \$9,469,026

### June-14

FPN 08-0014 Dist/SubT: Carson SS	Inst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: No		No	V	Vil Hoover		Ron Wa	alter	7/9/2014
F10 Capital Preliminary Close	N0 \$0 ⇒	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Va	riance \$	ance \$ Exce	
N/A	\$9,469,026	\$8,865,896	\$101,177	\$8,967,073	\$5	01,953		N
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change #:		Ар	proval Date:		
Minimum:	\$2,000,000	Budget Change		Maximum:	\$2,	200,000		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:	-\$2	200,000	-\$3	300,000
Approved PROJECT Budget:	\$9,469,026							
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,	469,026		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief explanation)								

## July-14

FPN 08-0014 Dist/SubT: Carson SS	nst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: No			V	Vil Hoover		Ron Wa	alter	8/8/2014
F10 Capital Preliminary Close	N0 \$0 🔿	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	Active
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Vai	riance \$	Exce	ed (Y/N)
N/A	\$9,469,026	\$8,967,073	\$247,048	\$9,214,121	\$2	254,905		N
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change #:	CO#5	Ар	oroval Date: 4/		7/2014
Minimum:	\$2,000,000	Budget Change		Maximum:	\$2,	200,000		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0
Approved PROJECT Budget:	\$9,469,026							
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,·	469,026		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief explanation)								

August-14

FPN 08-0014 Dist/SubT: Carson SS	Inst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date		
Cost Impact: No		No	V	/il Hoover	pover		Ron Walter			
F10 Capital Preliminary Close	N0 \$0 🖈	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:			
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Va	riance \$	iance \$ Excee			
N/A	\$9,469,026	\$9,214,121	\$0	\$9,214,121	\$2	54,905		N		
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Approval Date:		Approval Date:		4/	7/2014
Minimum:	\$2,000,000	Budget Change		Maximum:	\$2,	200,000	200,000			
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0		
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,	469,026				
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0		
Comments: (Brief explanation)										

September-14

				September-1				Dun's at M		
FPN 08-0014 Dist/SubT:	: Carson SS Ir	nst 2nd Tfmr			Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: No					V	Vil Hoover	Ron W		alter	
F10 Capital Preliminary	y Close	N0 \$0	$\Rightarrow$	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	
Approved Business Case	e Level	Approved Limit	\$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	ed (Y/N)
N/A		\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$2	254,905		N
Approved ANNU	JAL Budget:	\$2,209,384		Business Case	Change # :	CO#5	Ap	proval Date:	4/	7/2014
	Minimum:	\$2,000,000		Budget Change		Maximum:	\$2,	,200,000		
Previous Month	Variance \$:	\$0		N0	Min	& Max Variance \$:		\$0		\$0
Approved PROJECT Bu	udget:	\$9,469,026								
	Minimum:	\$9,469,026		Budget Change		Maximum:	\$9,	,469,026		
Previous Month	Variance \$:	\$0		N0	Min	& Max Variance \$:		\$0		\$0
omments: (Brief explanation	n)									

### October-14

FPN 08-0014 Dist/SubT: Carson SS	nst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: No			V	Vil Hoover	Hoover Ron W		alter	
F10 Capital Preliminary Close	N0 \$0 🔿	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Va	riance \$	ance \$ Exceed	
N/A	\$9,469,026	\$9,214,121	\$0	\$9,214,121	\$2	54,905		N
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Ар	proval Date:	oval Date: 4/7/2	
Minimum:	\$2,000,000	Budget Change		Maximum:	\$2,	200,000		
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0
Approved PROJECT Budget:	\$9,469,026							
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,	469,026		
Previous Month Variance \$:	\$0	N0	Min		\$0		\$0	
comments: (Brief explanation)								

## November-14

FPN 08-0014 Dist/Sub1	Γ: Carson SS Ins	st 2nd Tfmr			Proj	ect Sponsor		Project Ma	anager	Date
Cost Impact: No					٧	Vil Hoover	Ron Wa		alter	
F10 Capital Prelimina	ry Close	N0 \$0	$\Diamond$	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	t Status:	
Approved Business Ca	se Level	Approved Limit \$		Previous \$	Current \$	Actual \$	Va	Variance \$		ed (Y/N)
N/A		\$9,469,026		\$9,214,121	\$0	\$9,214,121	\$2	54,905		N
Approved ANN	IUAL Budget:	\$2,209,384		Business Case	Change # :	CO#5	Ар	proval Date:	4/	7/2014
	Minimum:	\$2,000,000		Budget Change		Maximum:	\$2,200,000			
Previous Mont	h Variance \$:	\$0		N0	Min	& Max Variance \$:		\$0		\$0
Approved PROJECT E	Budget:	\$9,469,026								
	Minimum:	\$9,469,026		Budget Change		Maximum:	\$9,469,026			
Previous Mont	h Variance \$:	\$0		N0	Min	& Max Variance \$:		\$0		\$0
Comments: (Brief explanati	on)									

# **Project Funding Status**

### December-14

FPN 08-0014 Dist/SubT: Carson SS	Inst 2nd Tfmr		Proj	ect Sponsor		Project Ma	anager	Date		
Cost Impact: No			٧	Vil Hoover		Ron Wa	alter			
F10 Capital Preliminary Close	N0 \$0 🔿	Approved Limit \$ Adj	ustment	Adjustment %:	0%	Projec	Project Status:			
Approved Business Case Level	Approved Limit \$	Previous \$	Current \$	Actual \$	Va	riance \$	Exce	eed (Y/N)		
N/A	\$9,469,026	\$9,214,121	\$0	\$9,214,121	\$254,905			N		
Approved ANNUAL Budget:	\$2,209,384	Business Case	Change # :	CO#5	Ар	proval Date:	4/	7/2014		
Minimum:	\$2,000,000	Budget Change		Maximum:	\$2,	\$2,200,000		\$2,200,000		
Previous Month Variance \$:	\$0	N0	Min	Min & Max Variance \$:		\$0		\$0		
Approved PROJECT Budget:	\$9,469,026									
Minimum:	\$9,469,026	Budget Change		Maximum:	\$9,	469,026				
Previous Month Variance \$:	\$0	N0	Min	& Max Variance \$:		\$0		\$0		
Comments: (Brief explanation)										

PM Pivot 18 Total Contractors

Total PO's: 32 Link To PO Commitment Report: PO Report Updated PO Report: 8/27/2014

Project Manager Ron Walter Note: PO's filtered by PM, and FPN.

Note: Once the FPN is transferred to Travis Moore, his name will appear for this project.

									Values			
										Sum of		
										Invoiced	Sum of	
PN	Vendor Name Bla	anket No	P	O Work Order	Description	PO Status	Blanket E	xpiration	Sum of PO Amount	Amount	Delta	Count of Po
8-0014	WESCO DISTRIBUTION, INC.	1200	0029	<b>1307225</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		3/31/2014	26	26	0	
	ANIXTER, INC.	1200	0005	<b>1307173</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		6/30/2014	266	223	43	
	BEAVER STEEL SERVICES, INC.	412	2207	<b>1102298</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED		3/31/2014	1,444	1,444	0	
	NEVILLE GALVANIZING, INC.	1300	)195	<b>1400199</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	440	440	0	
				<b>1400347</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	200	200	0	
				<b>1400534</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	1,284	1,284	0	
	SCHWEITZER ENGINEERING LABORAT((bl	lank)		<b>1104997</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		2,200	2,200	0	
				<b>1105362</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		437	437	0	
	CLEAVELAND PRICE INC	413	3376	<b>4133760006</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED		3/31/2014	3,217	3,217	0	
	ENVIRONMENTAL PROTECTION SERVI	1100	)182	<b>1303737</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED		12/31/2014	1,262	1,262	0	
				<b>1304380</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	8,545	8,545	0	
	PENNSYLVANIA TRANSFORMER TECHI (bl	lank)		<b>412159</b> S1978	Woodville SS-emergency spare 50 mva	CLOSED	(blank)		12,500	0	12,500	
	ABM ELECTRICAL POWER SOLUTIONS,	1100	)159	<b>1402409</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	20,000	0	20,000	
	SARGENT ELECTRIC CO.	1100	)157	<b>1303744</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	8,000	6,230	1,770	
				<b>1307036</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		12/31/2014	12,000	8,331	3,669	
	AMETEK POWER INSTRUMENTS, INC. (bl	lank)		<b>1105005</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		27,174	27,174	0	
	GALLETTA ENGINEERING (bl	lank)		<b>413835</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		34,500	24,500	10,000	
	EDWARDS MOVING & RIGGING, INC. (bl	lank)		<b>413699</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		25,000	0	25,000	
				<b>413926</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		47,500	0	47,500	-
	BRUCE & MERRILEES ELECTRIC CO.	1400	070	<b>1402319</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		9/30/2014	141,418	0	141,418	,
	PACS INDUSTRIES INC (bl	lank)		<b>1100270</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		46,275	46,275	0	
				<b>1204886</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)		3,275	0	3,275	
				<b>1306484</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)		285,730	142,865	142,865	
	CENTRAL ELECTRIC CO (bl	lank)		<b>1302993</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED	(blank)		587,197	532,404	54,793	
	UC SYNERGETIC LLC	1200	0028	<b>1306630</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		6/30/2014	510,000	42,036	467,964	
		1200	0027	<b>1401694</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		6/30/2014	100,710	0	100,710	
		1200	0025	<b>1303253</b> S2022	Carson SS-Install 50MVA Transformer	ISSUED		6/30/2014	406,728	283,039	123,689	
	SIEMENS ENERGY INC. (bl	lank)		<b>413473</b> S2022	Carson SS-Install 50MVA Transformer	CLOSED	(blank)		4,000,000	2,571,653	1,428,347	
Grand Total									6.287.327	3,703,784	2.583.543	3:

08-0014 Project Monthly Variance Report 2014.xlsm
PO Report 7:23 AM

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	arson SS Inst 2	2nd Tfm	ır		Proje	ct Sponso	or	Project Manage	r	Update	
						W	il Hoover		Ron Walter		09/08/14	
					F <sup>*</sup>	10 Capital Prelimin	ary Close					
Planned Annual Forecast \$	Average Mo Forecast		nthly	Variar	nce %	YTD Forecast \$	YTD Forecast \$ YTD Actual \$		YTD Variance \$	Variar	nce %	
\$1,557,032	\$0	\$247,	,048	00	%	\$1,557,032	\$1,2	242,215	\$314,816	20	%	
Approved Busin	ness Case Le	vel: App	proved	Limit \$		Actual \$			Variance \$	Exceed (Y	′ / N / NA)	
N	I/A		\$9,469	,026		\$9,214,121			\$254,905	N	1	
Approved AN	NUAL Budge	t:	\$2,209	),384		CO#5				1900		
January-14	Starting Mo	nth	E	xplain any `	YTD foreca	ast vs. actual cost e	element v	ariance that is	\$ \$50,000 or more.	Date	2/10/2014	
Cost Varia		•								Due Date	2/12/2014	
Cost Elen	nent	YTD Cost Ele Variance				nt Variance – If addition in your comments	at Variance – If additional explanation required, use the larger section below & be nts in your comments.					
<b>10</b> - Labor		(\$	31,792)	Work On H	old due to (	Change Order #4 (S	oring 2014	4). Mancheste	r Shop fabricating steel			
11 - Overtime		(	(\$554)	Work On H	old due to (	Change Order #4 (S	oring 2014	4). Manchester	Shop fabricating steel			
22 – Material procu	red by others		\$0	Pike Materi	al Task Rel	lease approved and	materia is	being procure	d by Pike for April Construction			
20 & 23 - Material		(\$3	3,453)	Work delay	ed until Spi	ring of 2014 due to (	Change O	rder #4Manc	hester Shop fabricatinf steel for	Spring Work.		
<b>57</b> – Outside Engin Services	eering	(\$2				proved due to Chano d 57 hitting in Februa		.Engineering is	s in progress. Protection Recom	mendation issu	ied 10-4-13.	
<b>58</b> - Consulting Ser (Program Costs)	vices	(\$1	9,541)	Pike Engine	eering has	ering has started						
<b>59</b> - Outside Servic	es	(\$6	8,331)			c returned upgraded Gear in late DecemberFinal delivery invoice from Central Electric. Electrical contractuntil Spring 2014.						
- Retention & Sa	lvage		\$0									

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	r		Proje	ct Sponso	or		Project Manage	r	Update
					Wil Hoover				Ron Walter	09/08/1	
				F	10 Capital Prelimina	0 Capital Preliminary Close					
Planned Annual Forecast \$	Average Monthly Forecast \$	nce %	YTD Forecast \$	YTD	Actual \$	ual \$ YTD Variance \$ Varian		ce %			
\$1,557,032	\$0	\$247,048	09	%	\$1,557,032	\$1,2	242,215	\$314	1,816	209	%
Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$ Exceed (Y / N / NA)									/ N / NA)		
Additional explana	ditional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.										

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 201 work.

Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.

The Pike Material task Release was approved and all material being received in 2014. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.

CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review.

Work will be delayed until Spring of 2014. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Date Printed: 9/8/2014

Engineering: 88% (Relay and control drawings in progress by Pike)

Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update
				١	Vil Hoover		Ron Walter		09/08/14
				F10 Capital Prelimi	nary Close	•			
Planned Annual Forecast \$	Forecast \$   Monthly   Variance %   Actual \$			YTD Forecast \$	YTD Forecast \$ YTD Actual \$		YTD Variance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,2	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approved	ed Limit \$ Actual \$ Variance \$			Exceed (Y	/ N / NA)		
February-14		Explain any	YTD forecast vs.	actual cost element	variance th	at is \$50,000 o	r more.	Date	3/7/2014
Cost Varia	Cost Variances:				tional avalon	ation vancinad	a the leaves acation below 0 be	Due Date	3/12/2014
Cost Element Variance Explain YTD Cost Element Specific about cost element						ation required, us	e the larger section below & be	✓ Report C ✓ Budget I	
<b>10</b> - Labor		(\$8,461)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Fouindation					stalling	
11 - Overtime			Work On Hold due but forecasted SP0		Spring 201	4). Manchester	Shop fabricated steel and Fac	ilities is installin	g foundations
22 – Material procu	red by others		Pike Material Task increased by \$200		d material i	s being procured	d by Pike for April Construction	ı. Material Task	Release was
20 & 23 - Material		/@ / ECO\	Work delayed unti material for founda	. •	Change O	rder #4Manch	ester Shop fabricated steel an	d DLC Facilities	purchased
<b>57</b> – Outside Engin Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.
<b>58</b> - Consulting Ser (Program Costs)	vices	\$13,763	Pike Engineering h	nas started					
59 - Outside Service	es	\$74,069	Central Electric ret	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014.					
- Retention & Sal	lvage	\$0							

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr	Proje	ct Sponsor	r		Project Manager		Update
				Wi	Wil Hoover		Ron Walter			09/08/14
				F10 Capital Prelimina	ry Close		•			
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actual \$		YTD Va	riance \$	Variance %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,24	42,215	\$314	,816	20	%
Approved Busin	Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$ Exceed						Exceed (Y	/ N / NA)		
dditional explana	ations for cost varia	nces: YTD, A	nnual Budget Varia	nce, & or Project Budget				Changes (Yes	5)	
The Pike Materia		pproved and a	II material being re	ceived in 2014. Material e Order #4. "FPN" Chan		•	•	_	• .	-
Project: Scope	e, Schedule, Resour			ncerns, scope changes c nese apply, explain why.	r resource	e issues? Is th	ne project on sch	edule? Is the p	roject adversel	y impacting
CHANGE ORDER Work will be dela	R #4 was Approved 3	-6-13. Change 014 (April) with	e Order #5 for 2013 n proposed cut-in c	Siemens R/C drawings. Underspend in review. f June. Pike Engineering	g and Mate	erial procurem	ent in progress.	Change Order	#4 work will be	pushed into
-	% (Relay and control o % (On Hold since Ma	• .		arch 2014)						

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update
					Vil Hoover		Ron Walter		09/08/14
				F10 Capital Prelimi	nary Close	<u> </u>			
Planned Annual Forecast \$	Average Monthly Forecast \$ Actual \$ Variance %			YTD Forecast \$	YTD Forecast \$ YTD Actual \$		YTD Variance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approved	d Limit \$ Actual \$ Variance \$			Exceed (Y	/ N / NA)		
March-14		Explain any	YTD forecast vs.	actual cost element	variance th	at is \$50,000 o	r more.	Date	4/9/2014
Cost Varia	nces:	VTD Cost Floment	Evaloia VTD Coat El	omant Variance II addi	tional avalan	ation required up	on the larger coetion below 2 be	Due Date	4/9/2014
Cost Elen	Cost Element Variance Explain YTD Cost Element Specific about cost element							✓ Report C ✓ Budget I	
<b>10</b> - Labor		(\$23,733)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricated steel and DLC Facilities is installing Fouindation. NO ce 10 in forecastall placed in ce 11.						talling
11 - Overtime				to Change Order #4 ( CC has not started. Al			Shop fabricated steel and Fac ce 11	ilities is installin	g foundations
<b>22</b> – Material procu	red by others		Pike Material Task increased by \$200		d material i	s being procure	d by Pike for April Construction	n. Material Task	Release was
<b>20 &amp; 23</b> - Material		/ሞር ኃኃር\	Work delayed until material for founda	. •	Change O	rder #4Manch	nester Shop fabricated steel an	d DLC Facilities	purchased
<b>57</b> – Outside Engin Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.
<b>58</b> - Consulting Ser (Program Costs)	vices	\$49,090	Pike Engineering h	nas started					
59 - Outside Servic	es	\$306,968	Central Electric ret	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014. Work is out for bid					d
- Retention & Sa	lvage	\$0							

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr	Pro	ject Sponso	r		<b>Project Manage</b>	r	Update
				1	Wil Hoover		Ron Walter		09/08/1	
				F10 Capital Prelim	nary Close		•			
Planned Annual Forecast \$	Forecast \$ Monthly Variance % Actual \$		% YTD Forecast \$	east \$ YTD Actual \$		Actual \$ YTD Variance \$		Variance %		
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,2	242,215	\$314	l,816	20	1%
Approved Business Case Level: Approved Limit \$ Actual \$ Variance						Variance \$		Exceed (Y	′ / N / NA)	
dditional explana	ations for cost varia	nces: YTD, A	nnual Budget Va	ariance, & or Project Budg	jet.			Changes (Ye	es)	
The Pike Materia		pproved and a	ıll material being	received in 2014. Mater inge Order #4. "FPN" Ch		•	•	-		-
Project: Scope	e, Schedule, Resour	rde i '	•	concerns, scope changes of these apply, explain wh		e issues? Is th	ne project on sch	nedule? Is the p	oroject adverse	ly impacting
CHANGE ORDEF Work will be dela 2014estimate	R #4 was Approved 3 ayed until Spring of 2 pushed costsCE 57	-6-13. Change 014 (April) wit (\$150 K), CE2	e Order #5 for 20 h proposed cut- 22 (\$415 K)	he Siemens R/C drawing 013 Underspend was app n of June. Pike Engineer	roved for \$2			Change Order	#4 work will be	pushed in
	% (Relay and control % % (On Hold since Ma	•	• •	April 2014)						

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update
				\	Vil Hoover		Ron Walter		09/08/14
			i	F10 Capital Prelimi	nary Close	•			
Planned Annual Forecast \$	Average Mo Forecast	' I Monthiy	Variance %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,2	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approved	Limit \$	Actual \$			Variance \$	Exceed (Y / N / N/	
April-14		Explain any	YTD forecast vs. ac	tual cost element	variance th	at is \$50,000 o	r more.	Date	5/8/2014
Cost Variar	nces:	YTD Cost Element	Explain VTD Coat Flam	out Various of salati	tional avalon	ation required to	a the leaves eaction below 9 be	Due Date	5/12/2014
Cost Elem	nent			ment Variance – If additional explanation required, use the larger section below & be ments in your comments.				✓ Report Complete ✓ Budget Impact (Yes)	
<b>10</b> - Labor		(\$27,350)	SSPC Work has begun at Carson. Manchester Shop fabricated steel and DLC Facilities is installing Fouindation. NO ce forecastall placed in ce 11.					NO ce 10 in	
11 - Overtime			SSPC Work has beginded foundations but forect				the fabrication of steel and Farecasted in ce 11	acilities complete	ed installing
22 – Material procui	red by others		Pike Material Task Reincreased by \$200 K.		d material i	s being procured	d by Pike for April Construction	ı. Material Task	Release was
<b>20 &amp; 23</b> - Material		/mo 40.4\	Work delayed until Sp material for foundatio		Change O	rder #4Manch	ester Shop fabricated steel an	d DLC Facilities	purchased
<b>57</b> – Outside Engine Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.
58 - Consulting Ser (Program Costs)	vices	\$94,458	Pike Engineering has	started and IFC dra	awings were	e issued.			
<b>59</b> - Outside Service	es	\$579,532	Electrical contractor	(Bruce and Merrilee	s) has beg	un work that has	been delayed until final drawi	ng issue.	
- Retention & Sal	vage	\$0							

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float (Wks)	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

Forecast \$ F \$1,557,032 Approved Business C	Forecast \$	Average Monthly Actual \$ \$247,048	Variance %	F10 Capital Prelimina  YTD Forecast \$	I Hoover ary Close  YTD Actual \$	Ron Walter  YTD Variance \$	]
Forecast \$ F \$1,557,032 Approved Business C	Forecast \$	Monthly Actual \$				YTD Variance \$	
Forecast \$ F \$1,557,032 Approved Business C	Forecast \$	Monthly Actual \$		YTD Forecast \$	YTD Actual \$	YTD Variance \$	\\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
Approved Business (		\$247,048	0%			TID Variance V	Variance %
••	Case Level:		0,0	\$1,557,032	\$1,242,215	\$314,816	20%
		Approved	Limit \$	Actual \$		Variance \$	Exceed (Y / N / NA)
dditional explanations	s for cost varianc	ces: YTD, Ar	nnual Budget Vari	ance, & or Project Budget	t.	Changes (	Yes)
has been approved. Co	Construction on the	#2-50 MVA	transformer and		d on 4-28-14. SSPC is	wings were issued. Change O on site to support 2014 work . er #4.	rder #5 for 2013 underspe
Project: Scope, Scho	nedule, Resources	16.		oncerns, scope changes on these apply, explain why.	or resource issues? Is t	he project on schedule? Is the	e project adversely impacti
Change Order #5 for 20	2013 Underspend ved has a proposed	was approve cut-in of Jur	ed for \$2,209 K in ne. Pike Enginee	nens R/C drawings and co 2014. ing complete and Materia	· ·		

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update
				V	Vil Hoover		Ron Walter		09/08/14
				F10 Capital Prelimi	nary Close				
Planned Annual Forecast \$	Average Mor Forecast	' I IVIONTNIV I	Variance %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Varian	nce %
\$1,557,032	\$0	\$247,048	0%	0% \$1,557,032 \$1,242,215 \$314		\$314,816	20	%	
Approved Busin	ness Case Lev	vel: Approved	Limit \$	Actual \$ Variance \$ Exce		Exceed (Y	/ N / NA)		
May-14		Explain any	YTD forecast vs.	actual cost element v	ariance th	at is \$50,000 o	r more.	Date	6/11/2014
Cost Varia	nces:	YTD Cost Element	Evaloia VID Coat E	lament Variance If addit	ional avalan	ation required up	a the larger section below 9 be	Due Date	6/12/2014
Cost Elen	nent		•	elements in your comment			Report C Budget I	Complete Impact (Yes)	
<b>10</b> - Labor		/作つの つ <b>フ</b> の )	SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 forecastall placed in ce 11.						NO ce 10 in
11 - Overtime		\$164,411		nues at Carson SS. Ma recasted SPCC has no			the fabrication of steel and Fac recasted in ce 11	cilities complete	d installing
22 – Material procu	red by others	/作りたり ロブの)	Pike Material Task increased by \$200	• •	d material is	s being procured	d by Pike for April Construction	ı. Material Task	Release was
<b>20 &amp; 23</b> - Material		(作つつ つへに)	Work delayed unt material for found	. •	Change O	rder #4Manch	ester Shop fabricated steel an	d DLC Facilities	s purchased
<b>57</b> – Outside Engin Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.
58 - Consulting Ser (Program Costs)	vices	\$140,603	Pike Engineering	has started and IFC dra	wings were	e issued.			
59 - Outside Servic	es	\$662,295	Electrical contrac	tor (Bruce and Merrilee	s) has begu	un work that has	been delayed until final drawi	ng issue.	
- Retention & Sa	lvage	(\$5,011)							

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float (Wks)	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%		Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr	Projec	ct Sponsor	Project Manage	er	Update
				Wil	Hoover	Ron Walter		09/08/14
				F10 Capital Prelimina	ry Close			
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Forecast \$ YTD Actual \$ YTD V		Variar	nce %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20	%
Approved Busin	ness Case Level:	Approved	Limit \$	Actual \$		Variance \$	Exceed (Y	′ / N / NA)
Additional explana	ations for cost varia	nces: YTD, A	nnual Budget Variar	nce, & or Project Budget		Changes (Y	es)	
has been approve	ed. Construction on t	he #2-50 MVA	transformer and sta	ation service was stsrted	on 4-28-14. SSPC is	awings were issued. Change Or on site to support 2014 work . Order #4 but vendor went "out of		underspend
		Any sid	gnificant project con	cerns, scope changes o	r resource issues? Is	the project on schedule? Is the	project adverse	
Project: Scope	, Schedule, Resour			ese apply, explain why.				y impacting

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update
				\	Vil Hoover		Ron Walter		09/08/14
				F10 Capital Prelimi	nary Close	<u> </u>			
Planned Annual Forecast \$	Average Mo Forecast	, I Monthly	Variance %	YTD Forecast \$	YTC	Actual \$	YTD Variance \$	Varian	ice %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approved	Limit \$	Actual \$			Variance \$	Exceed (Y	/ N / NA)
June-14		Explain any	YTD forecast vs.	actual cost element	variance th	at is \$50,000 o	r more.	Date	7/9/2014
Cost Variar	nces:	YTD Cost Element	Evalaia VID Coat Ele	mont Variance If addi	tional avalan	ation required up	o the larger section below 9 be	Due Date	7/10/2014
Cost Elem	nent		•	ements in your commen	•	allon required, us	e the larger section below & be	Report Complete Budget Impact (Yes)	
<b>10</b> - Labor		/@aa Eaa\	SSPC Work contin forecastall place		hester Sho	p fabricated ste	el and DLC Facilities complete	d Fouindation. I	NO ce 10 in
11 - Overtime		\$192,714		ues at Carson SS. Ma ecasted SPCC has no			the fabrication of steel and Fac recasted in ce 11	cilities complete	d installing
22 – Material procur	red by others		Pike Material Task increased by \$200		d material i	s being procure	d by Pike for April Construction	ı. Material Task	Release was
<b>20 &amp; 23</b> - Material		(# 40 040)	Work delayed until material for founda	. •	Change O	rder #4…Manch	ester Shop fabricated steel an	d DLC Facilities	purchased
<b>57</b> – Outside Engine Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.
58 - Consulting Service (Program Costs)	vices	\$190,677	Pike Engineering h	rike Engineering has started and IFC drawings were issued.					
59 - Outside Service	es	\$644,352	Electrical contract	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.					
- Retention & Sal	vage	(\$5,011)							

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	ır	Projec	t Sponsor	Project Man	ager	Update	
				Wil	Hoover	Ron Wal	ter	09/08/14	
				F10 Capital Prelimina	ry Close				
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance	e % YTD Forecast \$	YTD Actual \$	YTD Variance \$	Varian	ce %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,215	\$314,816	20%	%	
Approved Busin	ness Case Level:	Approved	Limit \$	Actual \$		Variance \$	Exceed (Y	/ N / NA)	
DLC Engineering Circuits were re-a	g was proceeding wit rranged from Gear #	h the purchase 1 and Gear #2	e of 4-23 KV b based on Pla	and station service was started reakers in 2013 for the #1 Gea nnings recommendation due t ower cable re-location.	ar as part of Change C	order #4 but vendor went "out	of business".	nese	
Project: Scope	e, Schedule, Resour	CDS I '	•	ct concerns, scope changes o	r resource issues? Is	the project on schedule? Is	the project adversely	/ impacting	
Change Order #5	for 2013 Undersper elayed now has a pro	nd was approve oposed cut-in o	ed for \$2,209 I of August due	Siemens R/C drawings and co K in 2014. to issues with defective contro	_		e inability provide a	spare	

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfm	nr	Pro	ject Sponso	or	Project Manage	r	Update	
				V	Vil Hoover		Ron Walter		09/08/14	
			F	-10 Capital Prelimi	nary Close	<u> </u>				
Planned Annual Forecast \$	Average Mo Forecast	' I Monthly I	Variance %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Varian	nce %	
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,2	242,215	\$314,816	20	%	
Approved Busin	ness Case Le	vel: Approved	Limit \$	Actual \$			Variance \$	Exceed (Y	/ N / NA)	
July-14		Explain any	YTD forecast vs. ac	tual cost element v	ariance th	at is \$50,000 o	r more.	Date	8/8/2014	
Cost Varia	nces:	YTD Cost Element	Evalois VID Cost Flore	ant Variance If addi	ional avalan	otion required up	o the larger section below 9 be	Due Date	8/12/2014	
Cost Elen	nent		specific about cost elem		•	allon required, us	e the larger section below & be	Report Complete Budget Impact (Yes)		
<b>10</b> - Labor		(0.67.00.4)		SPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in precastall placed in ce 11.						
11 - Overtime		\$183,319	SSPC Work continue foundations but forecast				the fabrication of steel and Fac recasted in ce 11	cilities complete	d installing	
22 – Material procu	red by others		Pike Material Task Reincreased by \$200 K.			s being procure	d by Pike for April Construction	ı. Material Task	Release was	
<b>20 &amp; 23</b> - Material			Work delayed until Sp material for foundatio		Change O	rder #4…Manch	nester Shop fabricated steel an	d DLC Facilities	s purchased	
<b>57</b> – Outside Engin Services	eering						in progress. Protection Recomin 2014 due to delays in Engir		ed 10-4-13.	
58 - Consulting Ser (Program Costs)	vices	\$190,677	Pike Engineering has	started and IFC dra	awings were	e issued.				
<b>59</b> - Outside Servic	es	\$569,634		Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue. B/M, ABM and JCS continue at Carson. End of year Est. \$500 Kforecast \$732 K.						
- Retention & Sa	lvage	(\$9,982)								

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

		. •		10/11/2011	** '	1100017 (20,30)	1.0	1 10 at (11 10).	0.0
<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr	Pro	ject Sponsor		Project Manage	er	Update
	2.04.00.01.00.10		-		Wil Hoover Ron Walter				09/08/1
				F10 Capital Prelimi	nary Close				
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variance %	YTD Forecast \$	YTD Actu	ual \$ YTD Var	iance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0%	\$1,557,032	\$1,242,2	215 \$314	816	20%	%
Approved Busin	ness Case Level:	Approved	Limit \$	Actual \$		Variance \$		Exceed (Y	/ N / NA)
				nnce, & or Project Budg		nas been approved. Const	Changes (Ye		eformor ar
station service wa the Gear #1 not h	is started on 4-28-14 aving a spare since I	. SSPC is on : PACS went ou	site to support 201 tof business. The	4 work . Circuits were r	e-arranged from ed in the field wi	n Gear #1 and Gear #2 bas ith R/C panel re-location a	sed on Plannin	gs recommenda	tion due to
Project: Scope	, Schedule, Resour			ncerns, scope changes hese apply, explain why		ues? Is the project on sch	edule? Is the p	project adversely	/ impacting
Change Order #5 Work that was d	for 2013 Undersper elayed now has a pro	nd was approve oposed cut-in o	ed for \$2,209 K in a of early October du	2014. e to issues with defecti <sup>o</sup>	ve control cable	s begun again on 4-28-14. and the re-arrangement on n re-scheduled for an early	f circuits due to		

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	arson SS Inst 2nd Tf	mr		Proj	ect Sponso	or	Project Manage	r	Update
					W	'il Hoover		Ron Walter		09/08/14
				F	10 Capital Prelimir	ary Close		<u>.</u>		
Planned Annual Forecast \$	Average Mo Forecast		Variar	nce %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0,	%	\$1,557,032	\$1,2	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approve	ved Limit \$ Actual \$ Variance \$				Exceed (Y	/ N / NA)		
August-14		Explain an	y YTD forec	ast vs. act	ual cost element v	ariance th	at is \$50,000	or more.	Date	
Cost Varia	nces:								Due Date	9/12/2014
Cost Elen	nent	YTD Cost Element Variance			ent Variance – If additi ents in your comments		ation required, u	use the larger section below & be	Report C Budget I	omplete mpact (Yes)
<b>10</b> - Labor		\$0								
11 - Overtime		\$0								
22 – Material procu	red by others	\$0								
20 & 23 - Material		\$0								
<b>57</b> – Outside Engin Services	eering	\$0								
<b>58</b> - Consulting Ser (Program Costs)	vices	\$0								
<b>59</b> - Outside Servic	es	\$0								
- Retention & Sa	lvage	\$0								

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	ır		Proj	ect Sponso	or		Project Manage	r	Update
					N	/il Hoover			Ron Walter		09/08/14
				F1	0 Capital Prelimir	ary Close					
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Varianc	e %	YTD Forecast \$	YTD	Actual \$	YTD Va	riance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0%	0% \$1,557,032 \$1,242,215 \$314,816 20%							%
Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$ Exceed (Y / N								/ N / NA)			
Additional explana	ations for cost varia	nces: YTD, Ar	nnual Budget	Variance,	& or Project Budge	et.			Changes (Yes	s)	
station service wa the Gear #1 not h	in 2011 due to Siem as started on 4-28-14 aving a spare since Fine cut in for the #2 T	SSPC is on sPACS went out	site to support of business.	t 2014 wor These cha	k . Circuits were r anges were handle	e-arranged ed in the fi	d from Gear #1 a eld with R/C par	and Gear #2 ba	sed on Planning	gs recommenda	tion due to
Project: Scope	e, Schedule, Resour				s, scope changes apply, explain why		e issues? Is the	e project on sch	nedule? Is the p	oroject adversel	y impacting

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfr	nr		Proj	ect Sponso	or	Project Manage	r	Update
					W	'il Hoover		Ron Walter		09/08/14
				F	10 Capital Prelimir	ary Close				
Planned Annual Forecast \$	Average Mo Forecast		Variar	nce %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	09	%	\$1,557,032	\$1,2	242,215	\$314,816	20	%
Approved Busin	ness Case Le	vel: Approved	d Limit \$		Actual \$			Variance \$	Exceed (Y	/ N / NA)
September-14		Explain an	y YTD foreca	ast vs. act	ual cost element v	ariance th	at is \$50,000	or more.	Date	
Cost Varia	nces:								Due Date	10/9/2014
Cost Elen	nent	YTD Cost Element Variance			ent Variance – If additi ents in your comments		ation required, u	se the larger section below & be	Report C Budget I	omplete mpact (Yes)
<b>10</b> - Labor		\$0								
11 - Overtime		\$0								
22 – Material procu	red by others	\$0								
<b>20 &amp; 23</b> - Material		\$0								
<b>57</b> – Outside Engin Services	eering	\$0								
<b>58</b> - Consulting Ser (Program Costs)	vices	\$0								
<b>59</b> - Outside Servic	es	\$0								
- Retention & Sa	lvage	\$0								

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	<b>Duration Bal:</b>	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	<b>Duration Bal:</b>	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr		Projec	t Sponsor		<b>Project Manage</b>	er	Update
					Wil	Hoover		Ron Walter		09/08/14
				ı	F10 Capital Prelimina	ry Close				
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Varia	nce %	YTD Forecast \$	YTD Actual \$	YTD Va	riance \$	Variar	nce %
\$1,557,032	\$0	\$247,048	0	)%	\$1,557,032	\$1,242,215	\$314	l,816	20	)%
Approved Busi	ness Case Level:	Approved	I Limit \$		Actual \$		Variance \$		Exceed (Y	/ / N / NA)
dditional explan	ations for cost varia	inces: YTD, A	nnual Budg	et Variance	e, & or Project Budget.			Changes (Ye	es)	

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Ins	st 2nd Tfm	ır		Proj	ect Sponso	or	Project Manage	r	Update
						V	/il Hoover		Ron Walter		09/08/14
					F <sup>*</sup>	10 Capital Prelimii	nary Close				
Planned Annual Forecast \$	Average Mo Forecast	s M	verage Monthly ctual \$	Variar	nce %	YTD Forecast \$	YTD	Actual \$	YTD Variance \$	Variar	nce %
\$1,557,032	\$0	\$2	47,048	0'	0% \$1,557,032 \$1,242,215				\$314,816	20	%
Approved Busin	ness Case Le	vel:	Approved	Limit \$		Actual \$ Variance \$		Variance \$ Exceed (Y /		/ N / NA)	
October-14		Ex	plain any	YTD forec	ast vs. acti	ual cost element v	ariance th	at is \$50,000	or more.	Date	
Cost Varia	nces:									Due Date	11/12/2014
Cost Eler	ment	YTD Cost I Variar				nt Variance – If additi ents in your comment	e – If additional explanation required, use the larger section below & be r comments.			Report C Budget I	Complete Impact (Yes)
<b>10</b> - Labor			\$0								
11 - Overtime			\$0								
22 – Material procu	ired by others		\$0								
20 & 23 - Material			\$0								
<b>57</b> – Outside Engin Services	eering		\$0								
<b>58</b> - Consulting Sei (Program Costs)	rvices		\$0								
<b>59</b> - Outside Servic	ces		\$0								
- Retention & Sa	lvage		\$0								

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	r		Proje	ct Spons	or		Project Manager		Update	
					W	il Hoover			Ron Walter		09/08/14	
					F10 Capital Prelimin	ary Close	•					
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTE	O Actual \$	YTD Va	riance \$	Variar	ice %	
\$1,557,032	\$0	\$247,048	0,	%	\$1,557,032	\$1,	242,215	\$314,816		20	20%	
Approved Busin	ness Case Level:	Approved	Limit \$	Actual \$ Variance \$ Exceed (Y / N /						/ N / NA)		
Additional explana	ations for cost varia	inces: YTD, Ai	nnual Budge	et Varianc	e, & or Project Budge	t.			Changes (Yes	5)		
Project: Scope	, Schedule, Resour				erns, scope changes of apply, explain why.		ce issues? Is th	ne project on sch	nedule? Is the p	roject adversel	y impacting	

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	<b>Duration Bal:</b>	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	<b>Duration Bal:</b>	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	rson SS Inst 2nd Tfr	nr		Pro	ect Sponso	or	Project Manage	r	Update
					V	/il Hoover		Ron Walter		09/08/14
				F	10 Capital Prelimii	nary Close	)			
Planned Annual Forecast \$	Average Mo Forecast		Variance	e %	YTD Forecast \$	YTC	Actual \$	YTD Variance \$	Varian	ce %
\$1,557,032	\$0	\$247,048	0% \$1,557,032 \$1,242,215 \$31				\$314,816	20	%	
Approved Busir	ness Case Le	vel: Approved	l Limit \$	Actual \$ Variance \$			Variance \$	Exceed (Y / N / NA)		
November-14		Explain an	YTD forecas	t vs. act	ual cost element v	ariance th	nat is \$50,000 o	r more.	Date	
Cost Varia	nces:	VTD On at Flammant	Familia VID O	t <b>-</b> []					Due Date	12/11/2014
Cost Elen	nent	YTD Cost Element Variance			ent Variance – If additional explanation required, use the larger section below & be ents in your comments.				Report C Budget I	omplete mpact (Yes)
<b>10</b> - Labor		\$0								
11 - Overtime		\$0								
22 – Material procu	red by others	\$0								
20 & 23 - Material		\$0								
<b>57</b> – Outside Engin Services	eering	\$0								
<b>58</b> - Consulting Ser (Program Costs)	vices	\$0								
59 - Outside Service	es	\$0								
- Retention & Sal	lvage	\$0								

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must	Project Duration (Wks):	67	<b>Duration Bal:</b>	7
Project Must Finish Date:	10/24/2014	Finish	Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	<b>Duration Bal:</b>	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Carson S	S Inst 2nd Tfm	nr		Proje	ct Sponso	or		Project Manage	r	Update
					Wi	l Hoover			Ron Walter		09/08/14
				F	10 Capital Prelimina	ary Close	•				
Planned Annual Forecast \$	Average Monthly Forecast \$	Average Monthly Actual \$	Varia	nce %	YTD Forecast \$	YTD	Actual \$	YTD Va	riance \$	Variar	nce %
\$1,557,032	\$0	\$247,048	0	%	\$1,557,032 \$1,242,215 \$314,816		,816	20	1%		
Approved Busi	ness Case Level:	Approved	I Limit \$		Actual \$			Variance \$		Exceed (Y	′ / N / NA)
aditional explan	ations for cost varia	inces: YID, A	nnuai Buage	et variance	, & or Project Budget	ι.			Changes (Ye	es)	
										<u> </u>	

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish	Project Duration (Wks):	67	Duration Bal:	7
Project Must Finish Date:	10/24/2014		Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014	Float	Planned Duration Used %:	93%	Duration Bal:	7%
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6

<b>FPN</b> 08-0014	Dist/SubT: Ca	Carson SS Inst 2nd Tfmr			-				Project Manager		Update	
			Wil Hoover				Ron Walter		09/08/14			
					F	10 Capital Prelimin	ary Close	;				
Planned Annual Forecast \$	Average Mo Forecast		Average Monthly Actual \$	ly Variance %		YTD Forecast \$	YTD Actual \$		YTD Variance \$		Variance %	
\$1,557,032	\$0		\$247,048	0%		\$1,557,032	\$1,	242,215 \$314		,816	20%	
Approved Busi	ness Case Le	vel:	Approved	ed Limit \$		Actual \$	Variance \$		Variance \$		Exceed (Y / N / NA)	
December-14			Explain any	YTD forec	ast vs. act	ual cost element va	riance th	nat is \$50,000 c	or more.		Date	
Cost Varia	nces:	VTD	Cost Flomont	Evolain VTD	Size VTD Coast Element Variance . If additional combination required use the large castion halous 0 ha					on holow 8 ho	Due Date	1/12/2015
				plain <b>YTD</b> Cost Element Variance – If additional explanation required, use the larger sective cific about cost elements in your comments.					on below & be	Report Complete Budget Impact (Yes)		
<b>10</b> - Labor			\$0									
11 - Overtime			\$0									
<b>22</b> – Material procu	al procured by others \$0											
20 & 23 - Material	<b>23</b> - Material \$0											
<b>57</b> – Outside Engir Services	eering		\$0									
58 - Consulting Sei (Program Costs)	rvices		\$0									
<b>59</b> - Outside Service	es		\$0									
- Retention & Sa	lvage		\$0									
Additional explan	ations for cos	st varia	nces: YTD, A	nnual Budge	et Variance	, & or Project Budge	t.			Changes (Ye	s)	
									-			

Budget Year:	2014
Today:	9/8/2014
Starting Month:	January-14
Phase:	Active

Project Start Date:	7/15/2013	Must Finish Float	Project Duration (Wks):	67	<b>Duration Bal:</b>	7	
Project Must Finish Date:	10/24/2014			Planned Duration (Wks):	65	<b>Duration Bal:</b>	5
Planned Finish Date:	10/10/2014		Planned Duration Used %:	93%	<b>Duration Bal:</b>	7%	
Planned Completion Status (%):	92%	(Wks)	Remaining % Bal:	8%	Float %:	1%	
Potential New End Date:	10/14/2014	-1.4	Float +/- (Days)	4.5	Float (Wks):	0.6	

FPN 08-0014 Dist/SubT: Carson SS Inst 2nd Tfmr					Project Sponsor			Project Manager	Update		
			Wil Hoover			Ron Walter	Ron Walter				
F10 Capital Preliminary Close											
Planned Annual Forecast \$ Average Monthly Forecast \$ Average Monthly Actual \$				YTD Forecast \$	YTD Actual \$		YTD Variance \$	Varian	ce %		
\$1,557,032	\$0	\$247,048	0,	0% \$1,557,032			242,215 \$314,816		20%		
Approved Business Case Level: Approved Limit \$				Actual \$			Variance \$ Exceed (Y / N / NA)				
Project: Scope	Project: Scope, Schedule, Resources  Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.									y impacting	
·											

**Contract Change Log** 

Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr

Approved PROJECT Budget: \$9,469,026.00 \$1,976,896.00 Total Amount Released

\* Invoice values for initial release in summary fields are multiplied by 1.111 to account for retention held back on invoice

Expand grouping for invoice detail

FPN: 08-0014 Variance: \$3,181,698.92 18 Total EWA's Contractors Note: Retention added on work under initial release Combined Contracts Totals: \$ 1,459,224.00 \$ 517,672.00 \$ 1,976,896.00 \$ - \$ (1,976,896.00) \$ 176,542.08 \$ 684,417.84 \$ 361,929.02 \$ 187,196.96 \$ 91,032.80 \$103,344.66 \$ - | \$ - | \$ 1,604,463.35 | \$ (145,239.35) **Total Contractors: 5** Current Blanket Funds Remining for **Total Amount** Invoice 4 Invoice 5 Invoice 6 Invoice 7 Invoice 8 Invoice 9 Invoice 10 Invoice 11 Invoice 12 Total Invoiced Total Remaing **Contractor Name Job Descritpion** Invoice 3 Comments Invoice 2 Central Electric emove and Repair Siemens Gear **S2022** 533,815.00 \$ 12,000.00 \$ 545,815.00 (545,815.00) \$ 32,690.97 | \$ 240,216.24 | \$ 240,218.89 | \$ 27,613.02 | \$ 540,739.13 \$ (6,924.13) **Authorization Details Description of Work Release** Acutal Invoice (with retention subtracted on work under initial release) Change Order in \$216,194.62 \$ 216,197.00 \$ 24,851.72 \$21,924.39 **Initial Release** Upgrade #2 Gear 1101285 1302993 533,815.00 532,408.59 1,406.41 progress EWA-2 EWA-3 EWA-4 Sargent Gear Delivery 1307036 12,000.00 8,330.54 8,330.54 \$ 3,669.46 \$ (406,728.00) \$ 37,324.64 \$ 55,986.41 \$ 47,357.31 \$ 74,649.20 \$ 67,694.91 \$103,344.66 \$ S2022 373,281.00 | \$ 33,447.00 | \$ 406,728.00 386,357.14 \$ (13,076.14) Engineering **Original Release Authorization Details Description of Work Release Amount Invoiced** Status Comments \$33,595.54 \$50,392.81 \$ 42,625.84 \$ 67,191.00 \$ 60,931.51 \$ 93,019.50 TR80 1303253 \$ 386,395.78 **Initial Release** Re-Engineering the #2 Switchgear Installation 373,281.00 (13,114.78)EWA-1 33,447.0 33,447.00 Change Order #2 - \$ (610,000.00) \$ 42,032.46 \$ 320,907.91 \$ 70,338.78 \$ 61,157.11 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 494,436.26 \$ (184,436.26) Material \$ 310,000.00 | \$ 300,000.00 | \$ 610,000.00 | \$ Comments **Description of Work Release** 1306630 \$ \$37,833.00 \$288,846.00 \$ 5,699.80 \$ 369,309.78 \$ (59,309.78) Initial Release Material 1306630 200,000.00 \$ 64,006.30 \$ 61,157.11 125,163.41 \$ 74,836.59 Change Order #2 EWA-2 Change Order #3 1306630 100,000.00 100,000.00 EWA-3 EWA-4 \$ (100,710.00) \$ 13,826.73 \$ 17,602.68 \$ 4,014.04 \$ 23,777.62 \$ 23,337.89 \$ - \$ 100,710.00 \$ Site Management 82,558.97 \$ 18,151.03 1200027 100,710.00 \$ Description of Work Release Construction Site Management \$12,445.30 \$15,844.00 \$ 3,613.00 \$ 21,402.00 \$ 21,006.20 **Initial Release** 1401694 \$ 100,710.0 82,567.22 \$ 18,142.78 EWA-3 EWA-4 EWA-5

Printed: 9/8/2014

Contract Change Log Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr FPN: 08-0014 Contractor Name Poster Inst 2nd Contractor Name Poster Inst 2nd Contractor Name Poster Inst 2nd Contractor Name Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr Total PO Contractor Name Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr Total PO Contractor Name Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr Total PO Contractor Name Poster Inst 2nd Poster Inst 2n	us Comments
FPN: 08-0014	us Comments
FPN: 08-0014 Contractors: 5	us Comments
Total Contractors: 5 18 Combined Contracts Totals: \$ 1,459,224.00 \$ 517,672.00 \$ 1,976,896.00 \$ - \$ (1,976,896.00) \$ 176,542.08 \$ 684,417.84 \$ 361,929.02 \$ 187,196.96 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ 1,604,463.35 \$ (145,239.35) \$ Contractor Name	us Comments
LONGRACION NAME INVOICE A	
	s Comments
	s Comments
	s Comments
Bruce/Merrilees Install R/C #1 and #2 Transformers S2022 1400070 \$ 141,418.00 \$ 172,225.00 \$ 313,643.00 \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	s Comments
Authorization Details Description of Work Release Date Approved Remaining Date Approved Date Date Date Date Date Date Date Date	/
Initial Release Install R/C #1 and #2 Transformers	
EWA-1 T&M to Remove Exist cable \$ 5,000.00	
EWA-2 #2 transf cabinet re-work \$ 1403271 \$ 558.00 \$ -	
EWA-3         Remove defective 8C cable (on hold)         \$ -         \$ -           EWA-4         Install 8C cable (on hold)         \$ -         \$ -	
EWA-5 Additional R/C T&M \$ 1403364 \$ 100,000.00	
EWA-6 23Kv switches and cable to tie \$ 1404317 \$ 22,000.00	
Increased Blanket by \$126 K	
ABM Testing 1100159 \$ 1402409 \$ 20,000.00 \$ 20,000.00	
Install Transf Parallel Conduits 1400114 1403988 \$ 24,667.00	
<enter description="" job=""> \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -</enter>	
Authorization Details Description of Work Release Date Approved Remaining Date	us Comments
Initial Release \$ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
EWA-1	
EWA-2	
EWA-5	
EWA-5 \$ - \$ -	

**Project Change Log** 

Total PCR's PCR's Not Compliant

Project Name: Dist/SubT: Carson SS Inst 2nd Tfmr

<u>5</u> <u>0</u>

FPN: 08-0014

Total CO's CO's Not Compliant

Expand grouping for Cost Element Detail

<u>2</u> <u>0</u>

Project Change Requests	Description	Reason for Change	Date Issued	2014	2	2015		2016	References / Notes
Froject change nequests	Description	Reason for Change	Date Issueu	Total	Tot	al Cost	To	otal Cost	helelelices / Notes
Original Approved Cost	(Original Approved Funding)			\$ 3,250,494	\$	-	\$	-	
PCR-	Scope Reduction	Scope	2/10/2014	\$ (1,693,462)	\$	-	\$	-	
PCR-	Scope Increase	Scope	5/8/2014	\$ 652,352	\$	-	\$	-	
PCR-1	Schedule Rebaseline	Eng/Desgn	4/24/2014	\$ -	\$	-	\$	-	
PCR-2	Schedule Rebaseline	Other	6/12/2014	\$ -	\$	-	\$	-	
PCR-3	Schedule Rebaseline	Eng/Desgn	8/25/2014	\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ 1	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
				\$ -	\$	-	\$	-	
Total Indicated Cost				\$ 2,209,384	\$	-	\$	-	

Project Budget Changes	Description	Reason for Change	Date	2014	2015	2016	References / Notes
i i sjest zaaget enamges			Approved	Total	Total	Total	,
Original Approved Cost	(Original Approved Funding)			\$ 3,250,494	\$ -	\$ -	
CO-4	Scope Reduction		2/10/2014	\$ (1,693,462)	\$ -	\$ -	
CO-5	Scope Increase		5/8/2014	\$ 652,352	\$ -	\$ -	
				\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	
				\$ -	\$ -	\$ -	
Current Budget				\$ 2,209,384	\$ -	\$ -	
Indicated Budget Variance*				\$ -	\$ -	\$ -	
Percent Variance				0%	0%	0%	

# **DLC Capital Risk Register**

# Project Risk Register and Corrective Action Plan

	FPN #:	08-0014		Project: Dist/SubT: Carson SS Inst 2nd Tfmr	Projec	t Manager:		Ron Walter		Start Date:	7/15/2013	Must Fi	inish Date:	10/24/2014	# Low Risk	# Med Risk	# High Risk
	Project Phase:	Active			Project R	isk Health:	Medium	6	Risk Score	Total Open Risk:	3	Total Cl	osed Risk:	1	2	2	0
Risk#	Risk Category	Risk Impact	Risk Title	Risk Description	X	у	Risk Score (automatically		Handling Strategy	Handling Response	Strategy Implemented?	Mitigation Residual Risk	Mitigation Estimate	Mitigation Cost		Date Identified	Date Closed
rtion "	man category	Category	THIS THIS	Tusik Basaripusii	Likelihood	Impact		Priority		rianumig Kooponoo	(Yes, No, or N/A)		\$0	\$0	Status		Dato Clocou
1	Engineering	Schedule Impact	Engineering Delays	Delays in UCS drawing issue delayed construction start Delays in completion dates	3	3	9	Medium	Reduction	rebaseline completion date	Yes				Closed	4/1/2014	4/24/2014
2	Material Supply		UCS Material Delay	Delays in UCS supplied material (R/C panels, control cable, etc) could impact completion date.	3	3	9	Medium	Reduction	rebaseline completion date	Yes				Open	4/25/2014	
3	Material Supply	Schedule Impact	50 MVA Condition	50 MVA Transformer not energized for 3 years	2	2	4	Low	Acceptance		Yes				Open	4/25/2014	
4	Contractor Performance	Schedule Impact	Contractor Delay	B/M needs to stay on schedule	2	2	4	Low	Acceptance		Yes				Open	4/25/2014	
5																	
6																	
7																	
8																	
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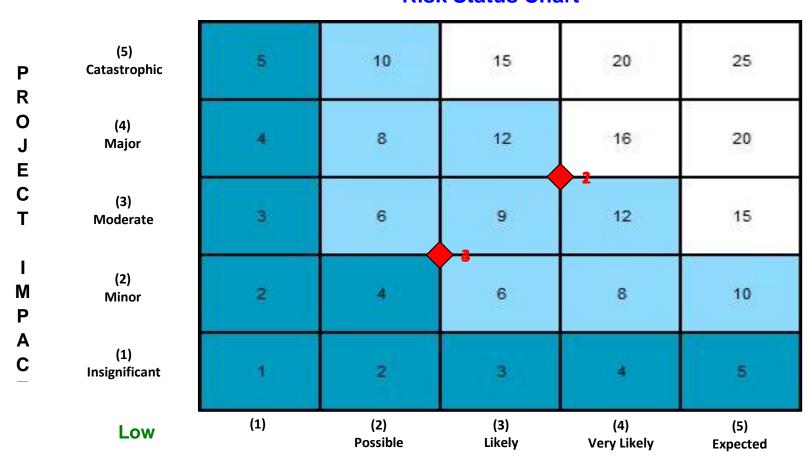
 FPN #:
 08-0014
 Project:
 Dist/SubT:
 Carson SS Inst 2nd Tfmr
 Start Date:
 7/15/2013
 End Date:
 10/24/2014

Project Manager: Ron Walter Project Phase: Active

# **Risk Status Chart**

**LIKELIHOOD** 

# High



Risk Score Legend
Low = 0 to 5
Medium = 6 to 14
High = Greater than 14

Risk#	Risk Title	Risk Impact	Risk Score	Priority	Risk Strategy	Implemented	Mitigation Cost	Status
1	Engineering Delays	Schedule Impact	9	Medium	Reduction	Yes		Closed
2	UCS Material Delay	Schedule Impact	9	Medium	Reduction	Yes		Open
3	50 MVA Condition	Schedule Impact	4	Low	Acceptance	Yes		Open
4	Contractor Delay	Schedule Impact	4	Low	Acceptance	Yes		Open
5								
6								
7								
8								
9								
10								
11								
12								
13								
14								
15								
16								
17								
18								
19								
20								

			Form A: Project Clo	seout Checklist			
Section A: Project	ct Administra	tion		Checklist Complete:		Date:	
FPN:					In Serv	ice Date:	
Project Name:		Dist/SubT: Carson SS	Inst 2nd Tfmr	Close Out Meeting Date:			
Project Sponsor		Wil Hoover		Project Manager:	Ron Walter		
						# Ope	n Issues
Pi	roject Core T	eam:					0
( bold	at close out	session)				# of	f Task
							0

					0
Section B: Project Closeout Status (ide	ntify open items)				
CHECKLIST ITEMS			Status		
OHEOREIOT HEMIO	Select		Follow-up	Task	_
SYSTEMS UPDATE REQUIREMENTS	Status	T	ask	Who	Date
PAAM: all WOs placed 'in service'					
WAM: all WOs closed (incl wiring approval)					
MAXIMO: adds/removals updated					
Equip Ratings: verified for T&D Sys Plan					
Equip Ratings: verified for Ops/SCADA					
TLS Database: updated					
SCADA / IT Information: updated					
Substation Grounding System Testing					
Other (specify)					
LEGAL and REGULATORY REQUIREM	ENTS				
State, Local or County Permits: in-hand					
CIP/PRC Requirements: completed					
Environmental Issues: resolved					
PRC-001 Documents: signed and in-hand					
Outside Company Contracts: resolved					
Appropriate SF6 documentation completed and submitted					
Other (specify)					
PURCHASING, DELIVERY, WAREHOUS	ING REQUIREMEN	NTS			
Checkout Requests: processed					
External Mtl, Labor Charges: processed					
Req/Purchase Orders: receipts processed					
Warranty Info: on file for new equip					
Excess Mtl: inventoried, stored/scrapped					
Spare Parts Requirements: identified					
Other (specify)					
				1	

Form A: Project Closeout Checklist												
Section A: Project	ct Administra	tion		Checklist Complete:		Date:						
FPN:	08-0014	Initia	I Project Request Date:		In Serv	ice Date:						
Project Name:		Dist/SubT: Carson SS	Inst 2nd Tfmr	Close Out Meeting Date:		-						
Project Sponsor		Wil Hoover		Project Manager:	Ron Walter							
						# Ope	n Issues					
P	roject Core To	eam:					0					
( bold	at close out	session)				# of	Task					
							0					
Section B: Project	Section B: Project Closeout Status (identify open items)											
DOCUMENTATION for ENGINEERING GROUP												
As-Built Drawings:	signed/delivered	d										
DLC Field Verification	on: pink sheet o	delivered										
Foreign Prints: appr	oved/delivered											
DLC Drawings (signed-out): returned												
As-Built Ops Maps: signed/delivered												
Customer-owned A	ssets: inspected	d										
Other (specify)												
REAL ESTATE/R	OW DOCUME	ENTATION										
ROW Documents: s	igned, in-hand											
Surveyor Notification	ons: recorded, i	n-hand										
Property Damage R	eports: comple	ted										
Site Remediation: c	ompleted											
Other (specify)												
DOCUMENTATIO	N FOR ASSE	ET MANAGEMENT a	nd OPERATIONS GROU	PS								
As-Built Ops Maps:	delivered											
Testing: completed	and results pro	vided										
Operating Procedur	es/Manuals: pro	ovided										
As-Built Drawings:	delivered to sub	stations										
Protection Settings:	applied/apprvd	l/delivrd										
3 <sup>rd</sup> Party Attachmer	nts: all resolved											
Other (specify)												
Notes:												

			Form B: Post Constr	uction Review Worksheet		
Section A	: Project Admir	nistration		Review Complete:		Date:
FPN:	08-0014	In	itial Project Request Date:		In Servi	ce Date:
Project Na	ame:	Dist/SubT: Cars	son SS Inst 2nd Tfmr	Review Meeting Date:		
Project Sp	ponsor:	Wil Hoover		Project Manager:	Ron Walter	
	Project Core					
(b)	old at close out	t session)				
PROJECT	MANAGEMEN	Т				
Budget Mar	nagement					
Schedule M	Management					
MAXIMO: a	adds/removals upo	lated				
Recommer	ndations:					
BUSINES	S CASE DEVEL	OPMENT and AP	PROVAL PROCESS			
Scope Deve	elopment					
Cost Estima	ating					
Schedule D	Development					
Risk Assess	sment					_
Implementa	ation Planning					_
Recommer	ndations:					
DLC DESI	IGN PROCESS					
Design Eng	gineering					
Siting						
Regulatory	/ Permitting					
Recommer	ndations:					

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Section A:	· Initial Project Regulation			Review Complete:		Date:
FPN:	08-0014	Init	tial Project Request Date:		In Service	e Date:
Project Na	ame:	Dist/SubT: Carso	on SS Inst 2nd Tfmr	Review Meeting Date:		
Project Sp	oonsor:	Wil Hoover		Project Manager:	Ron Walter	
	Project Core T	eam:				
Section B:	: Post Construc	tion Observation	s (identify successes and im	nprovement opportunities)		
DLC CONS	STRUCTION					
Project Man	agement					
Construction	n					
Quality Cont	trol					
Recommend	dations:					
DI C MATE	ERIALS MANAG	EMENT				
Procuremen						
Delivery	11 100033					
Warehousin	na					
Recommen						
		R MANAGEMENT	F PROCESS			
Engineering	1					
Permitting						
Construction						
	nt / Delivery / Ware	ehousing				
Quality Cont	trol					
Recommen	idations:					
	·					· <del></del>

Form B: Post Construction Review Worksheet

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				1		
Section A: P	roject Adminis	tration		Review Complete:		Date:
FPN:	08-0014	Init	tial Project Request Date:		In Servic	e Date:
Project Nam	e:	Dist/SubT: Carso	on SS Inst 2nd Tfmr	Review Meeting Date:		•
Project Spor	sor:	Wil Hoover		Project Manager:	Ron Walter	
Р	roject Core Tea	am:				
Section B: P	ost Construction	on Observation	s (identify successes and in	nprovement opportunities)		
PROJECT TE						
Tools						
Processes						
Roles						
Documentation	1					
Internal and Ex	ternal Communic	ations				
Recommenda	tions:					

Form B: Post Construction Review Worksheet

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#### January-14

						101 y-14					
<b>FPN</b> 08-0014	Dist/Sub	T: Carsor	n SS Inst 2nd Tfm		Project	Sponsor		Project Ma	nager	Date	
Cost Impact:	Yes	Α	pproved Limit In	crease:	N0	Wil H	loover		Ron Wa	lter	2/10/2014
Status:	Ac	tive	Limit A	mount:		\$0	$\Rightarrow$	Limi	t Adjustment %	0%	
				F10 C	apital P	reliminary Clos	е				
Annual Forecast \$	Monthly	Forecast \$	Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTD A	ctual \$	etual \$ YTD Variance \$		iance %
\$1,557,032	9	\$O	\$40,776	0'	%	\$0 \$40,776			(\$40,776)	-	100%
Approved Busin	Approved Business Case Level: Approved I					Actual \$		١	/ariance \$	Exc	eed (Y/N)
Gat	e 3		\$9,469,02	6		\$8,012,682		\$	1,456,344		N
Approved ANI	Approved ANNUAL Budget: \$1,557,0					Business C	ase		CO #4	Date:	3/6/2013
		Ente	er expected curre	ent year-	end AN	NUAL spend mi	n and m	nax on n	ext row:		
Minir	num		\$2,200,00	0		Maximur	n		\$2,500,0	000	
Approved PRO	JECT B	udget:	\$9,469,02	6	Yes I	For PTD p	rojects o	nly ( this	section not app	icable YTD	projects)
			Enter exp	pected P	ROJEC	T min and max	on next	row:			
Minir		\$9,469,02	6	Maximum \$9,469,026							
Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.											
Cost Eleme	nt	YTD Cost	Element Variance			Element Variance c about cost eleme				use the larg	er section
<b>10</b> - Labor			(\$1,792)	Work Or	n Hold di	ue to Change Or	der #4 (\$	Spring 20	114). Mancheste	er Shop fab	ricating steel
11 - Overtime			(\$554)	Work On Hold due to Change Order #4 (Spring 2014). Manchester Shop fabricating stee							ricating steel
22 – Material procuothers	ired by		\$0	Pike Ma Constru		sk Release appro	oved and	d materia	is being procure	ed by Pike	for April
20 & 23 - Material			(\$3,453)	Work de steel for		itil Spring of 2014 Vork.	4 due to	Change	Order #4Man	chester Sho	p fabricatinf
57 – Outside Engin Services	eering		(\$2,778)	Recomn	nendatio	se approved due n issued 10-4-13		-			
<b>58</b> - Consulting Sei (Program Costs)	rvices		(\$19,541)	Pike Engineering has started							
59 - Outside Service	ces		(\$8,331)			eturned upgrade Electrical contr				•	oice from
- Retention & Sa	lvage		\$0								
Additional explanat	ions for a	ost variar	nces: YTD Annua	l Rudaet	Variance	e & or Project B	udaet		Anv	Changes:	Yes

Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 201 work.

Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.

The Pike Material task Release was approved and all material being received in 2014. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.

CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review.

Work will be delayed until Spring of 2014. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)

Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)

#### February-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	on SS Inst 2nd Tfr	mr		Project	Sponsor		Project Man	ager	Date
Cost Impact:	Yes	Α	pproved Limit In	crease:	N0	Wil H	loover		Ron Walt	er	3/7/2014
Status:	Act	tive	Limit A	mount:		\$0	$\Rightarrow$	Limit	Adjustment %:	0%	
				F10 C	Capital F	reliminary Clos	se				
Annual Forecast \$	Mon Fored	•	Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variance \$	Var	riance %
\$1,557,032	0,	%	\$40,781	09	%	\$218,498	\$81,	557	\$136,941		63%
Approved Busine	ss Case	Level:	Approved Lir	nit \$	t \$ Actual \$ Variance \$ Exceed						
N/A	١		\$9,469,02	6	<b>\$8,053,463 \$1,415,563</b> N						
Approved ANN	UAL Bu		\$1,557,03		N0	N/A				Date:	
		Ent	er expected curr	ent year	-end AN			nax on n	ext row:		
Minim	um		\$2,200,00	0		Maximur	n		\$2,500,00	00	
Approved PROJ	JECT Bu	dget:	\$9,469,02		N0	•		• •	section not applic	cable YTD	projects)
				•	PROJEC	T min and max		row:			
Minim	-		\$9,469,02								
Cost Variance	es:		•						e that is \$50,000		
Cost Elemer	nt		Cost Element Variance	below & b	oe specifi	c about cost eleme	ents in yo	ur comme			
<b>10</b> - Labor			(\$8,461)			ue to Change Or es is installing Fo			14). Manchester	Shop fab	ricated steel
11 - Overtime			\$32,134						14). Manchester ed SPCC has not		ricated steel
22 – Material procu	red by		\$0			sk Release appro aterial Task Rele			I is being procure ed by \$200 K.	d by Pike	for April
20 & 23 - Material									Order #4Manch undation installation		pp fabricated
<b>57</b> – Outside Engine Services	eering			Recomm	nendatio		8. May 2	013 fored	rEngineering is cast had 57 hitting		
<b>58</b> - Consulting Ser (Program Costs)	vices		\$13,763	Pike Engineering has started							
59 - Outside Servic	es		\$74,069	Central Electric returned upgraded Gear. Electrical contractor work delayed until Spring 2014.							until Spring
- Retention & Salv	vage		\$0								
Additional explanati	ons for c	cost varia	ınces: YTD, Annu	al Budge	t Varian	ce, & or Project I	Budget.		Any (	Changes:	No

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work.

Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.

The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.

CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend in review.

Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress. Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)

Construction: 85 % (On Hold since March of 2011, will re-start in late March 2014)

**February Variance Report** Date Printed: 9/8/2014 Funding Change Legend: Increased = Yes I, Decreased = Yes R, No Changes = No

#### March-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	on SS Inst 2nd Tfr	mr Project Sponsor Project Manager Date							
Cost Impact:	Yes	Α	pproved Limit In	crease:	N0	Wil H	Hoover		Ron Walt	er	4/9/2014
Status:	Act	tive	Limit A	mount:		\$0	$\Rightarrow$	Limit	Adjustment %:	0%	
				F10 (	Capital F	Preliminary Clos	se				
Annual Forecast \$	Mor Fored	thly ast \$	Monthly Actual \$	Varian	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variance \$	Var	iance %
\$1,557,032	\$400	,454	\$132,185	67	%	\$618,953	\$213	,743	\$405,210		65%
Approved Busine	ss Case	Level:	Approved Lir	nit \$	t \$ Actual \$ Variance \$ Exceed						eed (Y/N)
N/A	1		\$9,469,02	6		\$8,185,649		\$	1,283,377		N
Approved ANN	UAL Bu	dget:	\$1,557,03	2							
		Ent	er expected curi	ent year	-end AN	INUAL spend m	nin and r	nax on n	ext row:		
Minim	um		\$2,200,00	0		Maximur	n		\$2,500,00	00	
Approved PROJ	IECT Bu	ıdget:	\$9,469,02	6	N0	For PTD p	rojects o	nly ( this	section not applic	cable YTD	projects)
			Enter ex	pected I	PROJEC	T min and max	on next	row:			
Minim	um		\$9,469,02			Maximur			\$9,469,02		
Cost Variance	es:		<u> </u>						e that is \$50,000		
Cost Elemer	nt		Variance	below & b	oe specifi	c about cost elem	ents in yo	ur comme		ŭ	
<b>10</b> - Labor									<ul><li>14). Manchester</li><li>10 in forecasta</li></ul>		
11 - Overtime			\$66,349		ilities is i	nstalling foundat	•	. •	14). Manchester ed SPCC has not	•	
22 – Material procu others	red by		(\$42,036)			sk Release appr aterial Task Rele			I is being procure ed by \$200 K.	d by Pike	for April
20 & 23 - Material			(\$6,339)		•	, ,		_	Order #4Manch Indation installation		p fabricated
<b>57</b> – Outside Engine Services	eering		***	Pike Task Release approved due to Change OrderEngineering is in progress. Prote Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 be overspent in 2014 due to delays in Engineering.							
<b>58</b> - Consulting Ser (Program Costs)	vices		\$49,090								
59 - Outside Service	es		\$306,968	Central Electric returned upgraded Gear. Electrical contractor work delayed until Sprin 2014. Work is out for bid						until Spring	
- Retention & Salv	vage		\$0								
Additional explanati	ions for o	cost varia	ances: YTD, Annu	ual Budge	et Variar	ce, & or Project	Budget.		Any (	Changes:	No

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work not completed by Pike in 2012 due to delays with Change Order #4. Construction on the #2-50 MVA transformer and station service was delayed until the Spring of 2014 due to delays in Pike Engineering and the available SSPC to support 2014 work.

Change Order #4 required for the removal of the #1 Gear replacement from Work plan was prepared and was approved. Pike Engineering Task Release was approved for work on Change Order #4 along with Material Task Release.

The Pike Material task Release was approved and all material being received in 2014. Material Task Rease was just increased by \$200K. DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4. "FPN" Change Order #5 for 2013 underspend was prepared and is being reviewed.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project has been delayed due to switchgear deliver and issues with the Siemens R/C drawings.

CHANGE ORDER #4 was Approved 3-6-13. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.

Work will be delayed until Spring of 2014 (April) with proposed cut-in of June. Pike Engineering and Material procurement in progress.

Change Order #4 work will be pushed into 2014.....estimate pushed costs..CE 57 (\$150 K), CE22 (\$415 K)

Engineering: 88% (Relay and control drawings in progress by Pike)

Construction: 86 % (On Hold since March of 2011, will re-start in late April 2014)

#### April-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	on SS Inst 2nd Tfr	mr		Project	Sponsor		Project Ma	nager	Date
Cost Impact:	Yes	Α	pproved Limit In	crease:	N0	Wil F	loover		Ron Wa	lter	5/8/2014
Status:	Act	tive	Limit A	mount:		\$0	$\hat{\mathbb{T}}$	Limit	t Adjustment %	: 0%	
				F10 (	Capital F	Preliminary Clos	se				
Annual Forecast \$		nthly cast \$	Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variance \$	Var	iance %
\$1,557,032	\$525	,969	\$112,603	79	%	\$1,144,922	\$326	5,346	\$818,576		71%
Approved Busine	ss Case	Level:	Approved Lir	nit \$		Actual \$		٧	ariance \$	Exce	eed (Y/N)
N/A	1		\$9,469,02	6							
Approved ANN	UAL Bu	dget:	\$2,209,38	4	Yes I	Business C	ase	C	O #CO#5	Date:	4/7/2014
		Ent	er expected curi	rent year	-end AN	NUAL spend m	nin and ı	nax on r	ext row:		
Minim	um		\$2,200,00	0		Maximur	n		\$2,500,0	000	
Approved PROJ	IECT Bu	ıdget:	\$9,469,02	6	N0	For PTD p	rojects o	nly ( this	section not appl	icable YTD	projects)
			Enter ex	pected I	PROJEC	T min and max	on next	t row:			
Minim	um		\$9,469,02	26 Maximum \$9,469,026  ny YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Variance	es:		Explain ar	y YTD f	orecast	vs. actual cost	element	varianc	e that is \$50,00	0 or more.	
Cost Elemer	nt	YTD	Cost Element Variance			Element Variance c about cost elem				use the larg	er section
<b>10</b> - Labor			(\$27,350)			begun at Carso ation. NO ce 10			•	teel and DI	_C Facilities is
11 - Overtime			\$129,770	and Faci	ilities co	begun at Carso mpleted installing asted in ce 11					
22 – Material procu	red by		(\$42,036)			sk Release appr aterial Task Rele				ed by Pike	for April
<b>20 &amp; 23</b> - Material			(\$9,434)			ntil Spring of 201 acilities purchase					p fabricated
<b>57</b> – Outside Engin Services	eering			Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 to be overspent in 2014 due to delays in Engineering.							
<b>58</b> - Consulting Ser (Program Costs)	vices		\$94,458								
59 - Outside Servic	es		\$579,532	,532 Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.						layed until	
- Retention & Salv	vage		\$0								
Additional explanati	ions for	cost varia	ances: YTD, Anni	ual Budge	et Variar	ice, & or Project	Budget.		Any	Changes:	No

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work.

DLC Engineering is proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4.

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Project: Scope, Schedule, Resources Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.

Work that was delayed has a proposed cut-in of June. Pike Engineering complete and Material procurement is still on going.

Engineering: 100% (Relay and control drawings in progress by Pike)

Construction: 86 % (On Hold since March of 2011, re-started on April 28, 2014)

## May-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	on SS Inst 2nd Tfm	d Tfmr Project Sponsor Project Manager Date							
Cost Impact:	No	Ap	proved Limit Adju	stment:	N0	Wil H	loover		Ron Walter		6/11/2014
Status:	Act	tive	Limit A	mount:		\$0	$\Rightarrow$	Limi	t Adjustment %:	0%	
				F10 C	apital P	reliminary Clos	е				
Annual Forecast \$		nthly cast \$	Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variance \$	Var	iance %
\$1,557,032	\$289	,715	\$567,645	-96	6%	\$1,434,637	\$893	,990	\$540,646		38%
Approved Busines	ss Case	Level:	Approved Lim	it \$	t \$ Actual \$ Variance \$ Exceed						eed (Y/N)
N/A			\$9,469,026	5		\$8,865,896		Ç	603,130		N
Approved ANNU	JAL Bu	dget:	\$2,209,384	1	N0	Business C	ase			Date:	
		En	ter expected curre	ent year-	end AN	NUAL spend mi	in and m	ax on n	ext row:		
Minimu	ım		\$2,200,000	)		Maximun	n		\$2,500,0	00	
Approved PROJ	ECT Bu	ıdget:	\$9,469,026	6	N0	For PTD pi	rojects o	nly ( this	section not appli	cable YTD	projects)
			Enter exp	expected PROJECT min and max on next row:							
Minimu	ım		\$9,469,026								
Cost Variance	s:		Explain an	ny YTD forecast vs. actual cost element variance that is \$50,000 or more.							
Cost Elemen	t	YTD Cos	st Element Variance			Element Variance c about cost eleme			lanation required, ι ents.	ise the larg	er section
<b>10</b> - Labor			(\$28,378)	SSPC W	ork con d Fouin	tinues at Carson dation. NO ce 10	. Mancl	nester Sh ast…all	nop fabricated ste placed in ce 11.	el and DL	C Facilities
11 - Overtime			<b>\$164.411</b>	SSPC W	ork con	tinues at Carson	SS. Ma	ncheste	Shop completed forecasted SPC		
22 – Material procur others	ed by					sk Release appro aterial Task Rele			l is being procure ed by \$200 K.	d by Pike	for April
<b>20 &amp; 23</b> - Material									Order #4Manc undation installati		p fabricated
<b>57</b> – Outside Engine Services	eering		/0°201 7E1\					-	rEngineering is		
58 - Consulting Serv (Program Costs)	/ices		\$140,603	Pike Engineering has started and IFC drawings were issued.							
59 - Outside Service	es		\$662,295	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.							layed until
- Retention & Salv	age					tinues at Carson dation. NO ce 10			nop fabricated stepplaced in ce 11.	el and DL	C Facilities
Additional explanation	ons for (	cost vari	ances: YTD, Annua	al Budget	Varianc	e, & or Project B	udget.		Any	Changes:	No
						•					

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Design work has been completed by Pike and drawings were issued. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-

DLC Engineering was proceeding with the purchase of 4-23 KV breakers in 2013 for the #1 Gear as part of Change Order #4 but vendor went "out of business".

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.

Work that was delayed now has a proposed cut-in of August due to issues with defective control cable. Pike Engineering complete and Material procurement is still on going.

Engineering: 100% (Relay and control drawings completed by Pike)

14. SSPC is on site to support 2014 work.

Construction: 88 % (On Hold since March of 2011, re-started on April 28, 2014)

#### June-14

\$1,557,032 \$122,395 \$101,177 17% \$1,557,032 \$995,167 \$561,865 36%  Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$ Exceed (Y/N)  N/A \$9,469,026 \$8,967,073 \$501,953 N  Approved ANNUAL Budget: \$2,209,384 N0 N0 Date:    Enter expected current year-end ANNUAL spend min and max on next row:							_					
Status: Active   Limit Amount: \$0	<b>FPN</b> 08-0014	Dist/Sub	oT: Carsoi	n SS Inst 2nd Tfm	nr		Project	Sponsor		Project M	anager	Date
P10 Capital Preliminary Close  Annual Forecast \$   Monthly   Forecast \$   Variance %   YTD Forecast \$   YTD Actual \$   YTD Variance %   \$   \$   \$   \$   \$   \$   \$   \$   \$	Cost Impact:	No	Appr	oved Limit Adju	stment:	N0	Wil H	loover		Ron W	alter alter	7/9/2014
Annual Forecast \$   Monthly   Forecast   \$   Variance %   \$   Variance %   \$   YTD   Forecast   \$   Variance %   \$   YTD   Variance %   \$   Variance %   \$   YTD   Variance %   \$   Variance %   Variance %   \$   Variance %   \$   Variance %   \$   Variance %   Variance %   \$   Variance %   \$   Variance %   \$   Variance %   Variance %   \$   Variance %   \$   Variance %   \$   Variance %   Vari	Status:	Ac	ctive	Limit A	Amount:		\$0	$\Rightarrow$	Limi	t Adjustment '	<b>%:</b> 0%	
Strict   S					F10 C	Capital P	reliminary Clos	e				
Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$ Exceed (Y/N)  N/A \$9,469,026 \$8,967,073 \$501,953 N  Approved ANNUAL Budget: \$2,209,384 NO NO NO Date:    Enter expected current year-end ANNUAL spend min and max on next row:	Annual Forecast \$		•	Monthly Actual \$	Variar	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variand	<b>e</b> Va	riance %
N/A Approved ANNUAL Budget: \$2,209,384 N0 N0 Approved PROJECT Budget: \$3,469,026 N0 For PTD projects only ( this section not applicable YTD projects)  Enter expected PROJECT min and max on next row:    Minimum   \$2,000,000 Maximum   \$2,200,000	\$1,557,032	\$122	2,395	\$101,177	17	<b>'</b> %	\$1,557,032	\$995	,167	\$561,865		36%
Enter expected current year-end ANNUAL spend min and max on next row:	Approved Busine	ess Cas	e Level:	Approved Lir	nit \$		Actual \$		\	/ariance \$	Exc	eed (Y/N)
Enter expected current year-end ANNUAL spend min and max on next row:  Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only (this section not applicable YTD projects)  Enter expected PROJECT min and max on next row:  Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.  Explain any YTD Cost Element Variance Explain YTD Cost Element Variance - If additional explanation required, use the larger section below & be specific about cost elements in your comments.  SPPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SPPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  SPPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  SPPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Fig. 0 Outside Services Section 10 of 1	N/	Α		\$9,469,02	26		\$8,967,073		,	\$501,953		N
Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only (this section not applicable YTD projects)  Enter expected PROJECT min and max on next row:  Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.  Cost Element YTD Cost Element Variance Explain any YTD Cost Element Variance — If additional explanation required, use the larger section below & be specific about cost elements in your comments.  SPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  Retention & Salvage (\$5,011)	Approved ANN	IUAL Bu				_					Date:	
Sproved PROJECT Budget: \$9,469,026   No For PTD projects only (this section not applicable YTD projects)			Ente			-end AN			nax on n			
Enter expected PROJECT min and max on next row:    Minimum							1				·	
Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.  Cost Element Variance   Explain YTD Cost Element Variance   Is additional explanation required, use the larger section below & se specific about cost elements in your comments.  SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed frou inforecast	Approved PRO	JECT B	udget:						• •	section not ap	plicable YTC	projects)
Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000 or more.  Cost Element Variance    Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   Explain YTD Cost Element Variance   If additional explanation required, use the larger section below & be specific about cost elements in your comments.  SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  Fetention & Salvage  SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation installation.  Pike En					•	PROJEC			row:			
Cost Element  YTD Cost Element Variance  Explain YTD Cost Element Variance — If additional explanation required, use the larger section below & be specific about cost elements in your comments.  SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Services  \$190,677  Pike Engineering has started and Merrilees) has begun work that has been delayed until final drawing issue.												
below & be specific about cost elements in your comments.  (\$38,529)   SSPC Work continues at Carson. Manchester Shop fabricated steel and DLC Facilities completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed in ce 11.  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.	Cost Varianc	es:		Explain an								
completed Fouindation. NO ce 10 in forecastall placed in ce 11.  SSPC Work continues at Carson SS. Manchester Shop completed the fabrication of steel and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Pike Engineering has started and Merrilees has begun work that has been delayed until final drawing issue.  Retention & Salvage  (\$5,011)	Cost Eleme	nt	YTD Cost	Element Variance	below & I	oe specifi	c about cost eleme	ents in yo	ur comm	ents.		
\$192,714 and Facilities completed installing foundations but forecasted SPCC has not started. All DLC Labor forecasted in ce 11  Pike Material Task Release approved and material is being procured by Pike for April Construction. Material Task Release was increased by \$200 K.  Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.	<b>10</b> - Labor			(\$38,529)								.C Facilities
Construction. Material Task Release was increased by \$200 K.  (\$49,813) Work delayed until Spring of 2014 due to Change Order #4Manchester Shop fabricated steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Pike Engineering has begun work that has been delayed until final drawing issue.  Retention & Salvage  (\$5,011)	11 - Overtime			\$192,714	and Fac	ilities co	mpleted installing					
steel and DLC Facilities purchased material for foundation installation.  Pike Task Release approved due to Change OrderEngineering is in progress. Protection Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  Pike Engineering has started and IFC drawings were issued.  Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  Retention & Salvage  (\$5,011)	22 – Material procuothers	ired by		(\$369,310)						• .	red by Pike	for April
(\$226,676) Recommendation issued 10-4-13. May 2013 forecast had 57 hitting in March. CE 57 will be overspent in 2014 due to delays in Engineering.  88 - Consulting Services Program Costs)  9190,677 Pike Engineering has started and IFC drawings were issued.  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  Retention & Salvage  (\$5,011)	20 & 23 - Material			(\$49,813)		-			-			op fabricated
Program Costs)  \$190,677  Fig Outside Services  \$644,352  Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue.  (\$5,011)	<b>57</b> – Outside Engir Services	neering			Recomn	nendatio	n issued 10-4-13	6. May 2	013 fore	cast had 57 hit		
- Retention & Salvage (\$5,011)	<b>58</b> - Consulting Se (Program Costs)	rvices		\$190,677	Pike Enç	gineering	has started and	I IFC dra	wings we	ere issued.		
	59 - Outside Service	es		\$644,352			`	Merrilee	s) has be	egun work that	has been de	layed until
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.  Any Changes:  No	- Retention & Sal	vage		(\$5,011)								
	Additional explanat	ions for	cost varia	nces: YTD, Annu	al Budge	t Variand	ce, & or Project E	Budget.		An	y Changes:	No

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work. Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business. These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.

Work that was delayed now has a proposed cut-in of August due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering complete and Material procurement is still on going.

Engineering: 100% (Relay and control drawings completed by Pike)

Construction: 89 % (On Hold since March of 2011, re-started on April 28, 2014)

## July-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	n SS Inst 2nd Tfr	nr		Project	Sponsor		Proi	ject Mana	ager	Date
Cost Impact:	No		oved Limit Adju		N0	-	loover		_	on Walt	_	8/8/2014
Status:		tive		mount:		\$0	$\Rightarrow$	Limit	t Adjustm	nent %:	0%	
•				F10 C	apital F	reliminary Clos	se				<u> </u>	
Annual Forecast \$		nthly cast \$	Monthly Actual \$	Varian	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Vai	riance	Vari	iance %
\$1,557,032	\$	0	\$247,048	09	%	\$1,557,032	\$1,24	2,215	\$314,8	816		20%
Approved Busine	ss Case	e Level:	Approved Lir	nit \$	nit \$ Actual \$ Variance \$ Exceed (Y							ed (Y/N)
N/A	4		\$9,469,02	6 \$9,214,121 \$254,905 N							N	
Approved ANN	UAL Bu		\$2,209,38								4/7/2014	
		Ent	er expected curr		-end AN			nax on n				
Minim			\$2,000,00			Maximur				2,200,00		
Approved PROJ	JECT Bu	udget:	\$9,469,02	6	N0	For PTD p	rojects o	nly ( this	section n	ot applic	able YTD	projects)
					PROJEC	T min and max		row:			•	
Minim			\$9,469,02			Maximur				9,469,02		
Cost Variance	es:		•			vs. actual cost				•		
Cost Elemer	nt		Cost Element Variance (\$57,684)	below & b	oe specifi ork con	Element Variance c about cost elementinues at Carson	ents in yo . Mancl	ur comme hester Sh	ents. nop fabrica	ated ste		
11 - Overtime				SSPC W and Faci DLC Lab	ork con lities con or forec	dation. NO ce 10 tinues at Carson mpleted installino asted in ce 11	SS. Ma g founda	inchester tions but	Shop cor forecaste	mpleted ed SPCC	has not s	tarted. All
<b>22</b> – Material procu others	red by		(\$433,316)	Construct 22	ction. M	sk Release approaterial Task Rele	ease was	increas	ed by \$20	0 K. CC	05 has \$51	10 K fo rce
<b>20 &amp; 23</b> - Material			(\$59,416)	steel and	DLC F	ntil Spring of 2014 acilities purchase	ed mater	ial for fou	undation in	nstallatio	on.	•
<b>57</b> – Outside Engine Services	eering			Recomm	nendatio	se approved due n issued 10-4-13 2014 due to dela	3. May 2	013 fored	cast had 5	-		
<b>58</b> - Consulting Ser (Program Costs)	vices		\$190,677	Pike Engineering has started and IFC drawings were issued.								
59 - Outside Service	es		\$569,634	Electrical contractor (Bruce and Merrilees) has begun work that has been delayed until final drawing issue. B/M, ABM and UCS continue at Carson. End of year Est. \$500 Kforecast \$732 K.								
- Retention & Salv	vage		(\$9,982)									
Additional explanati	ions for o	cost varia	ances: YTD, Annu	al Budge	t Varian	ce, & or Project	Budget.			Any C	hanges:	No

Project "ON Hold" in 2011 due to Siemen's in-complete design work. Change Order #5 for 2013 underspend has been approved. Construction on the #2-50 MVA transformer and station service was started on 4-28-14. SSPC is on site to support 2014 work. Circuits were re-arranged from Gear #1 and Gear #2 based on Plannings recommendation due to the Gear #1 not having a spare since PACS went out of business.

These changes were handled in the field with R/C panel re-location and power cable re-location which has caused delays. The cut in for the #2 Transformer is set for early October due to remaining install and testing required.

Project: Scope, Schedule, Resources

Any significant project concerns, scope changes or resource issues? Is the project on schedule? Is the project adversely impacting other projects? If any of these apply, explain why.

Project was delayed due to switchgear deliver and issues with the Siemens R/C drawings and construction has begun again on 4-28-14. Change Order #5 for 2013 Underspend was approved for \$2,209 K in 2014.

Work that was delayed now has a proposed cut-in of early October due to issues with defective control cable and the re-arrangement of circuits due to the inability provide a spare breaker for the #1 Gear (PACS). Pike Engineering and material procurement is complete. Outages have been re-scheduled for an early October cut-in of the #2 transformer and Gear.

Engineering: 100% (Relay and control drawings completed by Pike)

Construction: 93 % (On Hold since March of 2011, re-started on April 28, 2014)

# August-14

			n SS Inst 2nd Tfm			-	Sponsor		Project Ma	_	Date
Cost Impact:	No	Appr	oved Limit Adju		N0		loover		Ron Wa		
Status:			Limit A	mount:		\$0	$\Rightarrow$	Limi	t Adjustment %	0%	
				F10 (	Capital P	reliminary Clos	e				
Annual Forecast \$		nthly cast \$	Monthly Actual \$	Varia	nce %	YTD Forecast \$	YTD A	ctual \$	YTD Variance \$	Var	iance %
\$1,557,032	\$	0	\$0	0	%	\$1,557,032	\$1,24	2,215	\$314,816		20%
Approved Busin	ess Case	e Level:	Approved Lir	nit \$		Actual \$		\	/ariance \$	Exce	eed (Y/N)
N/	Ά		\$9,469,02	6		\$9,214,121		,	\$254,905		N
Approved ANI	NUAL Bu		\$2,209,38		N0	Business C			CO #CO#5	Date:	4/7/2014
		Ente	er expected curr		-end AN			nax on n			
Minir			\$2,000,00			Maximur			\$2,200,0		
Approved PRO	JECT B	udget:	\$9,469,02		N0	•	•	,	section not appl	icable YTD	projects)
NAT . T				-	PROJEC	T min and max		row:	Φο 400 6	200	
Minir			\$9,469,02			Maximur			\$9,469,0		
Cost Variano	es:		-						e that is \$50,000		ti
Cost Eleme	nt	YTD Cost				c about cost elem			lanation required, ents.	use the larg	er section
<b>10</b> - Labor			\$0								
11 - Overtime			\$0								
22 – Material procu others	ured by		\$0								
<b>20 &amp; 23</b> - Material			\$0								
<b>57</b> – Outside Engir Services	neering		\$0								
<b>58</b> - Consulting Se (Program Costs)	rvices		\$0								
<b>59</b> - Outside Servi	ces		\$0								
- Retention & Sa	lvage		\$0								
Additional explana #REF!	tions for	cost varia	nces: YTD, Annu	al Budge	t Variand	ce, & or Project E	Budget.		Any	Changes:	No
Project: Scope	, Schedı	ule, Reso							ce issues? Is the these apply, exp		schedule?

# September-14

Project Sponsor   Project Man	Variance % 20%  Exceed (Y/N)  N  Date: 4/7/20  cable YTD projects)
Status:    Limit Amount:	Variance % 20%  Exceed (Y/N)  N  Date: 4/7/20  cable YTD projects)
F10 Capital Preliminary Close  Annual Forecast \$ Monthly Forecast \$ S	Variance % 20%  Exceed (Y/N)  N  Date: 4/7/20  cable YTD projects)
Monthly Forecast \$   Monthly Forecast \$   S   Variance %   S   Variance %   YTD Forecast \$   YTD Actual \$   YTD Variance \$   S   S   S   S   S   S   S   S   S	20%  Exceed (Y/N)  N  Date: 4/7/20  cable YTD projects)
## Annual Forecast \$   Forecast \$   \$   Variance %   \$   Y1D Actual \$   \$   \$   \$   \$   \$   \$   \$   \$   \$	20%  Exceed (Y/N)  N  Date: 4/7/20  cable YTD projects)
Approved Business Case Level: Approved Limit \$ Actual \$ Variance \$  N/A \$9,469,026 \$9,214,121 \$254,905  Approved ANNUAL Budget: \$2,209,384 N0 Business Case CO #CO#5  Enter expected current year-end ANNUAL spend min and max on next row:  Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only ( this section not applied to the s	Exceed (Y/N)  N  Date: 4/7/20  00  cable YTD projects)
N/A \$9,469,026 \$9,214,121 \$254,905  Approved ANNUAL Budget: \$2,209,384 N0 Business Case CO #CO#5  Enter expected current year-end ANNUAL spend min and max on next row:  Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only ( this section not applied to the section not app	Date: 4/7/20 00 cable YTD projects)
Approved ANNUAL Budget: \$2,209,384 N0 Business Case CO #CO#5  Enter expected current year-end ANNUAL spend min and max on next row:  Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only ( this section not applied to the section not applied to t	Date: 4/7/20 00 cable YTD projects)
Enter expected current year-end ANNUAL spend min and max on next row:  Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only (this section not applied to the sectio	00 cable YTD projects)
Minimum \$2,000,000 Maximum \$2,200,000  Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only ( this section not applied to the section not applied to	cable YTD projects)
Approved PROJECT Budget: \$9,469,026 N0 For PTD projects only (this section not applied Enter expected PROJECT min and max on next row:  Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000  YTD Cost Element Explain YTD Cost Element Variance – If additional explanation required, use the projects only (this section not applied to the projects only (this section not applie	cable YTD projects)
Enter expected PROJECT min and max on next row:    Minimum	
Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000  YTD Cost Element Explain YTD Cost Element Variance – If additional explanation required, use	
Minimum \$9,469,026 Maximum \$9,469,026  Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000  YTD Cost Element Explain YTD Cost Element Variance – If additional explanation required, use	
Cost Variances: Explain any YTD forecast vs. actual cost element variance that is \$50,000  YTD Cost Element	26
Cost Floment YTD Cost Element   Explain YTD Cost Element Variance - If additional explanation required, u	
<b>0</b> - Labor \$0	
1 - Overtime \$0	
2 – Material procured by thers \$0	
<b>20 &amp; 23</b> - Material \$0	
57 – Outside Engineering Services \$0	
58 - Consulting Services (Program Costs) \$0	
59 - Outside Services \$0	
- Retention & Salvage \$0	
	21
Additional explanations for cost variances: YTD, Annual Budget Variance, & or Project Budget.  Any C	Changes: No

# October-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	n SS Inst 2nd Tfm	nr		Project	Sponsor		Project Ma	nager	Date
Cost Impact:	No	Аррі	roved Limit Adju	stment:	N0	Wil H	loover		Ron Wa	lter	
Status:			Limit A	mount:		\$0	$\Rightarrow$	Limi	t Adjustment %	0%	
				F10 (	Capital P	reliminary Clos	e e				
nnual Forecast \$		nthly cast \$	Monthly Actual		nce %	YTD Forecast		ctual \$	YTD Variance	Vai	iance %
\$1,557,032		60	\$0	0	%	\$1,557,032	\$1,24	2 215	\$314,816		20%
Approved Busin			Approved Lir			Actual \$	Ψ1,21.		/ariance \$	Exce	eed (Y/N)
N,	/A		\$9,469,02	26		\$9,214,121		9	\$254,905		N
Approved AN		ıdaet:	\$2,209,38		N0	Business C	ase		O #CO#5	Date:	4/7/2014
7.40.000.7			er expected curr							- Juio.	17.17201
Minii	mum		\$2,000,00			Maximur			\$2,200,0	000	
Approved PRC		udaet:	\$9,469,02		N0			nlv ( this	section not appl		projects)
						T min and max	-	• (			1 - 3 7
Minii	mum		\$9,469,02	•		Maximur			\$9,469,0	)26	
Cost Variano					orecast v			variance	e that is \$50,000		
			·						lanation required,		er section
Cost Eleme	ent	YTD Cost	Element Variance			c about cost eleme				add the larg	01 00011011
<b>0</b> - Labor			\$0		· ·						
1 - Overtime			\$0								
22 – Material proc	ured by		\$0								
others 20 & 23 - Material			\$0								
57 – Outside Engi Services	neering		\$0								
<b>i8</b> - Consulting Se Program Costs)	ervices		\$0								
<b>9</b> - Outside Servi	ces		\$0								
- Retention & Sa	lvage		\$0								
Additional explana	tions for	cost varia	nces: YTD. Annu	al Budge	et Variano	ce. & or Project E	Budaet.		Anv	Changes:	No

## November-14

<b>FPN</b> 08-0014	Dist/Sub	T: Carso	on SS Inst 2nd Tfr	mr		Proiect	Sponsor	,	Project Mar	nager	Date
Cost Impact:	No		oved Limit Adju								
Status:			_	mount:		\$0	$\Rightarrow$	Limi	t Adjustment %:	0%	
				F10 (	Capital F	Preliminary Clos	se	l			
Annual Forecast \$	Mor Fored	nthly cast \$	Monthly Actual \$		nce %	YTD Forecast		ctual \$	YTD Variance \$	Vai	riance %
\$1,557,032	\$0	)	\$0	0	%	\$1,557,032	\$1,24	2,215	\$314,816		20%
Approved Busine	ess Case	Level:	Approved Lir	nit \$		Actual \$		\	/ariance \$	Exc	eed (Y/N)
N/A	4		\$9,469,02	:6		\$9,214,121		,	\$254,905		N
Approved ANN	UAL Bu		\$2,209,38		N0	Business C			CO #CO#5	Date:	4/7/2014
		Ent	er expected cur		r-end Al			max on i			
Minim			\$2,000,00			Maximur			\$2,200,0		
Approved PRO	JECT Bu	idget:	\$9,469,02		N0	· ·	•	• •	section not appli	cable YTD	projects)
NA::				-	PROJEC	T min and max		row:	T	.00	
Minim Cost Varianc			\$9,469,02		orocast	Maximur		voriono	\$9,469,0 e that is \$50,000		
COST Variant	es.	VTD	Cost Element						lanation required, (		
Cost Eleme	nt		Variance			c about cost elem				use the larg	er section
<b>10</b> - Labor			\$0								
11 - Overtime			\$0								
22 – Material procuothers	ired by		\$0								
20 & 23 - Material			\$0								
<b>57</b> – Outside Engir Services	eering		\$0								
<b>58</b> - Consulting Sei (Program Costs)	rvices		\$0								
<b>59</b> - Outside Service	ces		\$0								
- Retention & Salv	/age		\$0								
Additional explanat	ions for	cost varia	ances: YTD, Anni	ual Budg	et Variar	ice, & or Project	Budget.		Any	Changes:	No
Project: Scope,	Schedu	le, Resc							ce issues? Is the these apply, expl		n schedule?

## December-14

<b>FPN</b> 08-0014	Dist/Suh	T: Carso	n SS Inst 2nd Tfm	nr		Project	Sponsor		Project Man	ager	Date
Cost Impact:	No	_	oved Limit Adju		N0						
Status:				mount:		\$0	$\Rightarrow$	Limi	t Adjustment %:	0%	
				F10 (	Capital P	reliminary Clos	e		-		
Annual Forecast \$		nthly cast \$	Monthly Actual \$	Varia	nce %	YTD Forecast	YTD A	ctual \$	YTD Variance \$	Var	iance %
\$1,557,032	\$	60	\$0	0	%	\$1,557,032	\$1,24	2,215	\$314,816		20%
Approved Busine	ess Cas	e Level:	Approved Lir	nit \$		Actual \$		\	/ariance \$	Exce	eed (Y/N)
N/	Α		\$9,469,02	6		\$9,214,121		;	\$254,905		N
Approved ANN	IUAL Bu		\$2,209,38		N0	Business C			CO #CO#5	Date:	4/7/2014
		Ent	er expected curr		-end AN			nax on n			
Minin			\$2,000,00			Maximur			\$2,200,0		
Approved PRO	JECT B	udget:	\$9,469,02		N0	•	•	• •	section not applie	cable YTD	projects)
				•	PROJEC	T min and max		row:			
Minin			\$9,469,02			Maximur			\$9,469,0		
Cost Varianc	es:		Explain an						e that is \$50,000		
Cost Eleme	nt	YTD Cost	Element Variance			Element Variance c about cost elem			lanation required, υ ents.	ise the larg	er section
<b>10</b> - Labor			\$0				<u> </u>				
11 - Overtime			\$0								
22 – Material procu	ired by		\$0								
20 & 23 - Material			\$0								
<b>57</b> – Outside Engir Services	eering		\$0								
<b>58</b> - Consulting Se (Program Costs)	rvices		\$0								
59 - Outside Service	es		\$0								
- Retention & Salv	/age		\$0								
Additional explanat	ions for	cost varia	nces: YTD, Annu	al Budge	t Variano	ce, & or Project E	Budget.		Any (	Changes:	No
Project: Scope	, Schedı	ule, Reso							ce issues? Is the these apply, expl		schedule?

**Add Docs** 

**INSTRUCTIONS:** Add any type of supporting project documents to your project but PCR's & CO's are mandatory. Click the Add Docs button and select from the file type or file location. To open any document simply double-click the image. Enter the number of Documents you have added to the Documents Tab.

Enter # of Documents:	3	
Total PCR's:	5	
Total CO's:	2	
Total Min. Documents Required:	7	Not Complaint

